



## NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the TWENTIETH ANNUAL GENERAL MEETING of the Company will be held at EG INDUSTRIES BERHAD, Lot 102, Jalan 4, Bakar Arang Industrial Estate, 08000 Sungai Petani, Kedah on Thursday, 29 December 2011 at 11:30 a.m. for the following purposes:-

#### **AGENDA**

#### As Ordinary Business:-

- 1. To receive the Audited Financial Statements for the year ended 30 June 2011 and the Reports of the Resolution 1 Directors and the Auditors thereon.
- 2. To approve the payment of Directors' Fees of RM104,000.00 for the year ended 30 June 2011. Resolution 2
- 3. To re-elect the following directors retiring in accordance with Article 98(1) of the Company's Articles of Association:-
  - (a) DR. DAMIEN LIM YAT SENG Resolution 3
  - (b) MR. KANG PANG KIANG Resolution 4
- 4. To re-elect the following director retiring under Section 129 of the Companies Act, 1965:- Resolution 5

MR. TAI KEIK HOCK

5. To re-appoint MESSRS KPMG as auditors and to authorize the Directors to fix their remuneration. Resolution 6

#### As Special Business:-

To consider and if thought fit, to pass the following as an Ordinary Resolutions:-

6. • Authority for Directors to issue and allot shares in the Company pursuant to Section 132D of the Resolution 7 Companies Act, 1965

"THAT subject to the Companies Act, 1965, the Articles of Association of the Company and the approvals of the Bursa Malaysia Securities Berhad and other relevant governmental/regulatory authorities, the Directors be and are hereby empowered pursuant to Section 132D of the Companies Act, 1965, to issue shares in the Company from time to time at such price, upon such terms and conditions, for such purposes and to such person or persons whomsoever as the Directors may in their absolute discretion deem fit provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 10% of the issued share capital of the Company for the time being and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."

7. • Proposed Renewal of Authority for the Purchase by the Company of its own ordinary shares of up to 10% of the issued and paid-up share capital ("Share Buy Back")

"THAT, subject to the approval of the relevant authorities, approval be and is hereby given to the Company to acquire its own shares of RM1.00 each of up to 10% of its issued and paid-up share capital from the market of Bursa Malaysia Securities Berhad, as may be determined by the Directors of the Company from time to time, in the manner set out in the Circular to the Company's shareholders dated 7 December 2011. The aggregate number of shares purchased pursuant to this resolution does not exceed ten percent (10%) of the issued and paid-up share capital of the Company which amount to 75,016,600 ordinary shares of RM1.00 each as at 11 November 2011 and an amount not exceeding the share premium reserve of RM15,170,314 based on the latest audited accounts of the Company as at 30 June 2011.

THAT such authority shall commence upon the passing of this resolution and shall continue to be in force until:

- (a) the conclusion of the next AGM at which time the authority will lapse, unless by an ordinary resolution passed at the next AGM, the authority is renewed; or
- (b) the expiration of the period within which the next AGM after that date is required by law to be held; or

## NOTICE OF MEETING (CONTINUED)

(c) revoked or varied by an ordinary resolution of the Company's shareholders in a general meeting,

whichever occurs the earliest, but not so as to prejudice the completion of purchase(s) by the Company before the aforesaid expiry date;

AND THAT the Directors of the Company be and are hereby authorized to take all such steps and do all acts and deeds and to execute, sign and deliver on behalf of the Company all necessary documents to give full effect to and for the purpose of completing or implementing the Share Buy Back in the manner set out in the Circular, which would include the maximum funds to be allocated by the Company for the purpose and that following completion of the Share Buy Back, the power to cancel or retain as treasury shares, any or all of the shares so purchased, resell on Bursa Malaysia Securities Berhad or distribute as dividends to the Company's shareholders or subsequently cancel, any or all of the treasury shares, with full power to assent to any condition, revaluation, modification, variation and/or amendment in any manner as may be required by any relevant authority or otherwise as they seem fit in the best interest of the Company."

8. To transact any other business for which due notice shall have been given in accordance with the Company's Articles of Association and the Companies Act, 1965.

By Order of the Board

CHAI CHURN HWA (MAICSA 0811600)

Company Secretary

Penang

7 December 2011

#### NOTES:

1. A member of the Company who is entitled to attend and vote at this meeting is entitled to appoint a proxy, and in the case of a corporation, a duly authorized representative to attend and vote in his stead. A proxy may but need not be a member of the Company.

The instrument appointing a proxy shall be in writing under the hand of the appointer or if such appointer is a corporation, either under its Common Seal or under the hand of an officer or attorney duly authorized.

A member who appoints two or more proxies shall specify the proportion of his shareholdings to be represented by each proxy.

The instrument appointing a proxy must be deposited at the Registered Office of the Company at Suite 18.01, 18th Floor, MWE Plaza, No. 8, Lebuh Farquhar, 10200 Penang not less than forty-eight (48) hours before the time fixed for holding this meeting or at any adjournment thereof.

2. Explanatory notes on Special Business

**Ordinary Resolutions** 

Resolution 7

Authority for Directors to issue and allot shares in the Company pursuant to Section 132D of the Companies Act, 1965

The ordinary resolution 7 proposed under Agenda No. 6, is a renewal of the previous year mandate and if passed, will authorize the Directors of the Company to issue shares up to a maximum ten per cent (10%) of the issue share capital of the company for the time being for such purposes as the Directors consider would be in the interest of the Company. This authority unless revoked or varied by the Company at a general meeting will expire at the next Annual General Meeting.

The renewal of this mandate would provide flexibility to the Company for any possible fund raising exercise, including but not limited to further placing of shares, for purpose of funding future investment projects, working capital and/or acquisitions. This authority is to avoid any delay and cost involved in convening a general meeting to approve such issuance of shares. The Company did not exercise the mandate under Section 132D of the Companies Act, 1965 given by the shareholders at the Nineteenth Annual General Meeting held on 10 December 2010.

Resolution 8

• Proposed Renewal of Authority for the Share Buy Back

The Share Buy Back will enable the Company to utilize its surplus financial resources to purchase its own shares, when appropriate, and at prices which the Board views as favourable. In addition, the Share Buy Back is also expected to stabilize the supply and demand of the Company's shares in the open market and thereby supporting its fundamental value. Please refer to the Circular to Shareholders dated 7 December 2011.

Directors who are standing for re-election at the Twentieth Annual General Meeting of the Company:-

DR. DAMIEN LIM YAT SENG (Resolution 3)
 KANG PANG KIANG (Resolution 4)
 TAI KEIK HOCK (Resolution 5)

Profile of Directors who are standing for re-election :-

#### DR. DAMIEN LIM YAT SENG

Age	39
Nationality	Malaysian
Qualification	<ol> <li>Chartered Accountant (CA) from Institute of Chartered Accountant of England and Wales (ICAEW) and a Certified Public Accountant (CPA)</li> </ol>
	2. Certified Fraud Examiner (CFE) and a member of the Association of Certified Fraud Examiners (ACFE)
	3. MBA and a DBA in International Trade and E-Commerce
	4. Masters in Organisational Behavioral Psychology
	5. Masters in Logistics Management
	6. International Registered Certified Auditor (IRCA) for ISO, EN and HACCP standards
	7. Degree in Industrial and Organisational Psychology
Position	Independent Non-Executive Director

#### Working Experience & Occupation

Dr Damien has an extensive experience in financial and operational audits, consultancy and investigations into various industries encompassing private limited companies, public listed companies and both local and foreign entities. He has vast experience in fraud and financial mismanagement investigations. He began his career in one of the Big Six as an auditor in the early 90s. Dr. Damien was responsible for the overall implementation of a German multinational's new accounting system and ERP system and he is familiar with Business Intelligence Systems. He is an experienced consultant, implementer and trainer of Harvard Business School's balance Scorecard Programme and Six Sigma Quality Program and also trains on use of Palm OS and Windows Mobile personal digital assistants (PDA) for management with emphasis on Business Process Management (BPM) principles. He has trained or consulted in numerous organizations including Petronas Group, Telekom Malaysia, OCBC Bank, IOI Berhad and etc. He has also trained government agencies and bodies during his career including National Heart Institute, Pantai Medical Group, Bank Negara Malaysia and etc.

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Date appointed to the Board	9 April 2009
Other Board Committee	Chairman of Audit Committee
	Chairman of Remuneration Committee and
	Nomination Committee Member
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Nil
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	4

#### **KANG PANG KIANG**

Age	39
Nationality	Malaysian
Qualification	Double degrees in Bachelor of Commerce and Bachelor of Science, University of Auckland, New Zealand
	Fellow member of Associate of Chartered Accountant, New Zealand
	Member of the Malaysian Institute of Accountants
Position	Executive Director

#### Working Experience & Occupation

Mr Kang started his career as an auditor with Ernst & Young before being promoted to senior auditor. He has experience in providing auditing, tax consultation and business advisory services to various clients, which include multinational companies. In 1999, he joined SMT Technologies Sdn. Bhd. (SMTT) as a Finance Manager. He played a key role in the formulation and implementation of strategic cost reduction plan and also responsible for corporate finance, planning and management of the Company. He has extensive financial management and corporate restructuring exercise experiences and audit trial on the financial planning and accounting practices. He is responsible for the Finance of the Group.

Date appointed to the Board	23 November 2009
Other Board Committee	Nil
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Nil
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	5

#### TAI KEIK HOCK

Age	73
Nationality	Malaysian
Qualification	Secondary School
Position	Executive Chairman & Managing Director
Working Experience & Occupation	Businessman
	Company Director
Date appointed to the Board	14 July 1993
Other Board Committee	Remuneration Committee Member
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Father of Tai Lee Keow and Tai Yeong Sheng
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	3

#### **Attendance at Board Meeting**

Five Meetings were held during the financial year from 1 July 2010 to 30 June 2011. The details of attendance of Directors at the Board Meetings are as follows:-

Name of Directors	Date of Meetings				
	30/8/10	21/10/10	30/11/10	24/2/11	31/5/11
Tai Keik Hock	✓	Х	✓	✓	Х
Tai Lee Keow	✓	Х	✓	✓	✓
Tai Yeong Sheng	✓	✓	✓	✓	✓
Kang Pang Kiang	✓	✓	✓	✓	✓
Andrew Su Meng Kit (Resigned w.e.f. 30 November 2011)	✓	✓	✓	✓	✓
Ang Seng Wong	✓	✓	✓	✓	✓
Dr Damien Lim Yat Seng	✓	✓	Х	✓	✓

#### Place, date and time of the Twentieth Annual General Meeting

The Twentieth Annual General Meeting of the Company is scheduled to be held on Thursday, 29 December 2011 at 11:30 a.m. at Lot 102, Jalan 4, Bakar Arang Industrial Estate, 08000 Sungai Petani, Kedah.

#### **Directors' Remunerations**

The details of remuneration for Directors of the Company comprising remuneration received/receivable from the Company and subsidiary companies during the financial year ended 30 June 2011 are as follows:-

Aggregate remuneration categorized into components :-

	<b>Executive Directors</b>	Non-Executive Directors	Total
Fees (RM)	20,000	84,000	104,000
Salaries (RM)	810,720	-	810,720
Bonuses and Allowances (RM)	420,000	-	420,000
Benefits-in-kind (RM)	-	-	-
Total (RM)	1,250,720	84,000	1,334,720

The number of Directors of the Company whose total remuneration fall within the following bands:-

	<b>Executive Directors</b>	Non-Executive Directors	Total
0 to RM50,000	-	3	3
RM50,001 to RM100,000	-	-	-
RM100,001 to RM150,000	1	-	1
RM150,001 to RM200,000	-	-	-
RM200,001 to RM250,000	1	-	1
RM250,001 to RM300,000	-	-	-
RM300,001 to RM350,000	-	-	-
RM350,001 to RM400,000	1	-	1
RM400,001 to RM450,000	-	-	-
RM450,001 to RM500,000	-	-	-
RM500,001 to RM550,000	-	-	-
RM550,001 to RM600,000	1	-	1

#### Statement of Directors' Responsibilities

Pursuant to Paragraph 15.26(a) of the Listing Requirements of Bursa Malaysia Securities Berhad.

The Directors are required by law to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Group and of the Company as at the end of the financial year and of the results and cash flows of the Group and of the Company for the financial year.

The Directors are satisfied that in preparing the financial statements of the Group for the year ended 30 June 2011, the Group has used appropriate accounting policies and applied them consistently and prudently. The Directors also consider that all relevant accounting standards have been followed in the preparation of these financial statements.

#### **Utilization of Proceeds**

During the financial year, there were no proceeds raised by the company.

#### **Share Buybacks**

During the financial year, the Company bought back 9,500 shares from the open market as follows:-

Date Purchased		Purchase price per share (RM)			Total Consideration *(RM)
	No. of Shares	Highest	Lowest	Average	
6 September 2010	5,000	0.380	0.380	0.380	1,900.00
6 June 2011	4,500	0.360	0.360	0.360	1,620.00
Total	9,500	0.380	0.360	0.370	3,520.00

Excluding transaction costs

All the shares purchased by the Company were retained as treasury shares. There were no treasury shares resold or cancelled during the financial year. As at 30 June 2011, a total of 75,000 ordinary shares were held as treasury shares.

#### **Options, Warrants or Convertible Securities**

There were no issuance of options, warrants or convertible securities by the Company and its subsidiaries companies during the financial year ended 30 June 2011.

### American Depository Receipt (ADR) or Global Depository Receipt (GDR) Programme

During the financial year, the Company did not sponsor any ADR or GDR programme.

#### **Imposition of Sanctions/Penalties**

There were no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the relevant regulatory bodies.

#### **Non-audit Fees**

The non-audit fees paid to the external auditor during the year was RM28,600.00.

#### **Profit Estimate, Forecast or Projection**

The Company did not make any release on the profit estimate, forecast or projection for the financial year.

#### **Profit Guarantees**

During the year, there were no profit guarantees given by the Company.

#### **Material Contracts**

Nil.

#### **Contract Relating To Loans**

During the year, there were no contracts relating to loans entered into by the Company including the interests of major shareholders and/or directors.

#### **Recurrent Related Party Transactions of a Revenue or Trading Nature**

Details of transactions with related parties undertaken by the Group during the year are disclosed in Note 24 to the financial statements.

## **Revaluation of Landed Properties**

The Company does not have a revaluation policy on landed properties.

## CORPORATE INFORMATION

#### **Executive Chairman & Managing Director**

TAI KEIK HOCK

#### **Non-Independent Executive Directors**

TAI LEE KEOW
TAI YEONG SHENG
KANG PANG KIANG

#### **Independent Non-Executive Directors**

ANG SENG WONG
DR DAMIEN LIM YAT SENG
ANDREW SU MENG KIT [Resigned w.e.f. 30 November 2011]

#### **Company Secretary**

CHAI CHURN HWA [MAICSA 0811600]

#### **Audit Committee**

#### Chairman

DR DAMIEN LIM YAT SENG [Appointed on 29 April 2011] [Independent Non-Executive Director]

#### **Members**

ANG SENG WONG
[Independent Non-Executive Director]

ANDREW SU MENG KIT [Resigned w.e.f. 30 November 2011] [Independent Non-Executive Director]

#### **Registered Office**

Suite 18.01, 18th Floor, MWE Plaza No. 8 Lebuh Farquhar 10200 Penang

Tel: 04-2637762 & 2625424

Fax: 04-2635901

#### **Registrar For Shares And Warrants**

AGRITEUM SHARE REGISTRATION SERVICES SDN. BHD. 2nd Floor, Wisma Penang Garden 42 Jalan Sultan Ahmad Shah 10050 Penang

Tel: 04-2282321 Fax: 04-2272391

#### **Auditors**

KPMG (AF 0758) Chartered Accountants

#### **Bankers**

United Overseas Bank Berhad
CIMB Bank Berhad
Standard Chartered Bank Malaysia Berhad
Bank Islam Malaysia Berhad
OCBC Bank (Malaysia) Berhad
OCBC Al-Amin Bank Berhad
RHB Islamic Bank Berhad
Hong Leong Bank Berhad
Asian Finance Bank Berhad
Kasikorn Bank Public Company Limited (Thailand)
CIMB Thai Bank Public Company Limited (Thailand)

#### **Stock Exchange Listing**

Main Market of Bursa Malaysia Securities Berhad

## PROFILE OF DIRECTORS

## **EXECUTIVE CHAIRMAN & MANAGING DIRECTOR**

## TAI KEIK HOCK

Age	73
Nationality	Malaysian
Qualification	Secondary School
Position	Executive Chairman & Managing Director
Working Experience & Occupation	Businessman
	Company Director
Date appointed to the Board	14 July 1993
Other Board Committee	Remuneration Committee Member
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Father of Tai Lee Keow and Tai Yeong Sheng
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	3

## **EXECUTIVE DIRECTORS**

## **TAI LEE KEOW**

Age	45
Nationality	Malaysian
Qualification	Bachelor of Commerce Degree
	- University of Melbourne
	Master of Business Administration
Position	Executive Director
Working Experience & Occupation	General Manager
	Executive Director
Date appointed to the Board	14 July 1993
Other Board Committee	Nil
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Daughter of Tai Keik Hock
	Sister of Tai Yeong Sheng
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	4

## PROFILE OF DIRECTORS (CONTINUED)

## **TAI YEONG SHENG**

Age	34
Nationality	Malaysian
Qualification	Master of Business Administration
	- University of South Australia, Australia
	Bachelor of Engineering, Computer Engineering
	- McMaster University, Hamilton, Ontario, Canada
Position	Executive Director
Working Experience & Occupation	Mr Tai started his career as an Intermediate Software Designer with multinational corporation Alcatel Canada, Ottawa, Ontario, Canada for two years. Upon his return to Malaysia, he joined an electronics manufacturing company as an Engineer. Subsequently, he served as Marketing Manager with Nbien Sdn. Bhd. After that, he worked with SMT Technologies Sdn. Bhd. (SMTT) as Process Engineering Section Manager and subsequently as Business Development Section Manager of the company. Currently he is the Executive Director of SMTT and other subsidiaries of EG Industries Berhad and is responsible for the overall operation and expansion of the Group.
Date appointed to the Board	2 December 2008
Other Board Committee	Nil
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Son of Tai Keik Hock and Brother of Tai Lee Keow
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	5

## **KANG PANG KIANG**

Age	39
Nationality	Malaysian
Qualification	Double degrees in Bachelor of Commerce and Bachelor of Science, University of Auckland, New Zealand
	Fellow member of Associate of Chartered Accountant, New Zealand
	Member of the Malaysian Institute of Accountants
Position	Executive Director
Working Experience & Occupation	Mr Kang started his career as an auditor with Ernst & Young before being promoted to senior auditor. He has experience in providing auditing, tax consultation and business advisory services to various clients, which include multinational companies. In 1999, he joined SMT Technologies Sdn. Bhd. (SMTT) as a Finance Manager. He played a key role in the formulation and implementation of strategic cost reduction plan and also responsible for corporate finance, planning and management of the Company. He has extensive financial management and corporate restructuring exercise experiences and audit trial on the financial planning and accounting practices. He is responsible for the Finance of the Group.
Date appointed to the Board	23 November 2009
Other Board Committee	Nil
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Nil
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	5

## PROFILE OF DIRECTORS (CONTINUED)

## INDEPENDENT NON-EXECUTIVE DIRECTORS

## **ANDREW SU MENG KIT** [Resigned w.e.f. 30 November 2011]

Age	40
Nationality	Malaysian
Qualification	Qualified Public Accountant
	Member of the Malaysian Institute of Accountants &
	Member of the Malaysian Institute of Certified Public Accountants
Position	Independent Non-Executive Director
Working Experience & Occupation	Mr. Andrew started his career with KPMG and has served as Financial Controller for a subsidiary of a multi- national company listed in Australia. General Manager and Executive Director in a wood based furniture product manufacturing company. Director of Corporate Finance of a merchant bank, CEO of a company listed on the Bursa Malaysia and is currently a management consultant.
Date appointed to the Board	2 March 2007
Other Board Committee	Chairman of Nomination Committee (until 29 November 2011)
	Audit Committee and Remuneration Committee Member
	(until 29 November 2011)
Other Directorships (in Public Companies)	Mexter Technology Berhad
Family relationships with other Directors	Nil
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	5

### **ANG SENG WONG**

Age	49
Nationality	Malaysian
Qualification	Masters degree from USA &
	Bachelor of Arts and Bachelor of Business from Australia
Position	Independent Non-Executive Director
Working Experience & Occupation	Mr. Ang has achieved membership status for the Australian CPA, Australian Insurance Institute and Malaysian Institute of Accountants. He started his career as an accountant in Melbourne for 5 years. Upon his return to Malaysia, Mr. Ang served as the Finance Director for a Taiwanese PCB and PCBA firm, the Executive Representative for a Taiwanese Venture Capital Organisation and a Corporate Affairs Director for an international plastics entity. His last posting as an employee was as the Executive Director for a listed electronics company. Currently, in cooperation with a US firm, he runs an export business. He also has multiple business interests in manufacturing and trading. As a part time activity, Mr Ang is a trainer. He has conducted public training and in house training for Petronas, Telekoms, NEC etc. In addition he has also lectured in University Malaya for the European Union officers, AEU for their Masters program, OUM, UTM and Saudi General Organization for Technical Education and Vocational Training.
Date appointed to the Board	30 January 2009
Other Board Committee	Chairman of Nomination Committee (Appointed w.e.f. 30 November 2011) Audit Committee and Remuneration Committee Member
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Nil
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	5

# PROFILE OF DIRECTORS (CONTINUED)

## **DR. DAMIEN LIM YAT SENG**

Age	39
Nationality	Malaysian
Qualification	1. Chartered Accountant (CA) from Institute of Chartered Accountant of England and Wales (ICAEW) and a Certified Public Accountant (CPA)
	Certified Fraud Examiner (CFE) and a member of the Association of Certified Fraud Examiners (ACFE)
	3. MBA and a DBA in International Trade and E-Commerce
	4. Masters in Organisational Behavioral Psychology
	5. Masters in Logistics Management
	6. International Registered Certified Auditor (IRCA) for ISO, EN and HACCP standards
	7. Degree in Industrial and Organisational Psychology
Position	Independent Non-Executive Director
Working Experience & Occupation	Dr. Damien has an extensive experience in financial and operational audits, consultancy and investigations into various industries encompassing private limited companies, public listed companies and both local and foreign entities. He has vast experience in fraud and financial mismanagement investigations. He began his career in one of the Big Six as an auditor in the early 90s. Dr. Damien was responsible for the overall implementation of a German multinational's new accounting system and ERP system and he is familiar with Business Intelligence Systems. He is an experienced consultant, implementer and trainer of Harvard Business School's balance Scorecard Programme and Six Sigma Quality Program and also trains on use of Palm OS and Windows Mobile personal digital assistants (PDA) for management with emphasis on Business Process Management (BPM) principles. He has trained or consulted in numerous organizations including Petronas Group, Telekom Malaysia, OCBC Bank, IOI Berhad and etc. He has also trained government agencies and bodies during his career including National Heart Institute, Pantai Medical Group, Bank Negara Malaysia and etc.
Date appointed to the Board	9 April 2009
Other Board Committee	Chairman of Audit Committee and Remuneration Committee
	Nomination Committee Member
Other Directorships (in Public Companies)	Nil
Family relationships with other Directors	Nil
Conflict of interest with listed issuer	Nil
Offences convicted for the past 10 years	Nil
No. of Board Meeting attended during the financial year	4

## CORPORATE GOVERNANCE STATEMENT

The Board of Directors of EG Industries Berhad is pleased to report to shareholders on the manner the Company has applied the Principles, and the extent of compliance with the Best Practices as set out in Part 1 and Part 2 respectively of the Malaysian Code on Corporate Governance (the "Code").

The Board is supportive of the recommendations of the Code, which sets out the Principles and Best Practices on structures and processes that the Company may use in its operations towards achieving optimal governance framework.

The following paragraphs describe how the Company has applied the principles and complied with the best practices of the Code.

#### 1. DIRECTORS

#### 1.1a Composition and Balance

As at the date of this statement, the Board consists of 6 members, comprising 1 (one) Managing Director, three (3) Executive Directors and two (2) Independent Non-Executive Directors. With this Board composition, the Company complies with paragraph 15.02 of the Listing Requirements of the Bursa Malaysia Securities Berhad where at least 2 Directors or 1/3 of the Board whichever is higher, are independent Directors.

The Directors from different backgrounds and specialization collectively bring depth and diversity in experience to the Group's operations. The Independent Non-Executive Directors are independent from Management and have no relationships that could interfere with the exercise of their independent judgment. They bring to bear objective and independent judgment to the decision making of the Board and provide an effective check and balance for the Executive Directors.

The profiles of the members of the Board are set out in this Annual Report under the section named Profile of Directors.

#### 1.1b Duties and Responsibilities

The Board is primarily responsible for :-

- Reviewing and adopting a strategic plan for the Group;
- Overseeing the conduct of the Company's business to evaluate whether the business is being properly managed;
- Identifying principal risks and ensuring the implementation of appropriate systems to manage these risks;
- Succession planning, including appointing, training, fixing the compensation of and where appropriate, replacing senior management;
- Developing and implementing an investor relations program or shareholder communications policy for the Company; and
- Reviewing the adequacy and the integrity of the Group's internal control systems and management information systems, including systems for compliance with applicable laws, regulations, rules, directives and guidelines.

#### 1.2 Supply of Information

The Board has unrestricted access to timely and accurate information necessary in the furtherance of their duties. All Directors are furnished with the meeting agenda and other documents on matters requiring their consideration prior to and in advance of each meeting. The documents are comprehensive and include qualitative and quantitative information to enable the Board members to make an informed decision. Senior management is invited to attend these meetings to explain and clarify matters being tabled.

#### 1. DIRECTORS (continued)

#### 1.2 Supply of Information (continued)

During the financial year ended 30 June 2011, the Board met 5 times where it deliberated on and considered matters relating to the Group's financial performance, significant investments, corporate development, strategic issues and business plan. Details of each Director's attendance of Board meetings are set out below.

Name of Directors	No. of meetings attended
Tai Keik Hock	3/5
Tai Lee Keow	4/5
Tai Yeong Sheng	5/5
Kang Pang Kiang	5/5
Ang Seng Wong	5/5
Dr. Damien Lim Yat Seng	4/5
Andrew Su Meng Kit [Resigned w.e.f. 30 November 2011]	5/5

All the Directors have access to the advice and services of the Company Secretary. If required, the Directors may engage independent professionals at the Group's expense, in the furtherance of their duties.

#### 1.3 Appointments to the Board

The Nomination Committee comprises the following members :-

Mr Ang Seng Wong - Chairman, Independent Non-Executive Director

Dr. Damien Lim Yat Seng - Independent Non-Executive Director

The duties and functions of the Nomination Committee are :-

- a) To review regularly the Board structure, size and composition and make recommendations to the Board with regards to any adjustments that are deemed necessary.
- b) To propose and identify new nominees for appointment to the Board of Directors.
- c) To assess Directors on an on-going basis, the effectiveness of the Board as a whole, the Committees of the Board and the contribution of each individual Director.
- d) To recommend to the Board, candidates for all directorships to be filled by the shareholders or the Board.
- e) To recommend to the Board, Directors to fill the seats on Board Committees.
- f) To review annually the Board's mix of skills and experience and other qualities including core competencies which non-executive Directors should bring to the Board. This should be disclosed in the Annual Report.
- g) To determine annually whether or not a Director is Executive, Non-Executive or Independent.
- h) To access the effectiveness of the Board as a whole, the Committees of the Board and contribution by each individual director including independent non-executive directors as well as the Chief Executive Officer to the effectiveness of the Board.
- i) To recommend to the Board for continuation (or not) in service of executive Director(s) and Directors who are due for retirement by rotation.

#### 1. DIRECTORS (continued)

#### 1.3 Appointments to the Board (continued)

- j) To consider, in making its recommendations, candidates for directorships proposed by the Chief Executive Officer and, within the bounds of practicability, by any other senior executive or any Director or shareholder.
- k) To orientate and educate new Directors on the nature of the business, current issues within the Company and the corporate strategy, the expectations of the Company concerning input from the Directors and the general responsibilities of Directors.

The decision on appointment of new Directors rests with the Board after considering the recommendations of the Nomination Committee.

During the year under review, there were two (2) meetings held by the Nomination Committee.

#### 1.4 Re-election of Directors

In accordance with the Company's Articles of Association, one third of the Directors shall retire from office and be eligible for re-election at the Annual General Meeting. Furthermore, each Director shall retire from office at least once in every three years.

Information of the Directors who will be retiring at the forthcoming Annual General Meeting is disclosed in the Statement Accompanying Notice of Annual General Meeting.

#### 1.5 Directors' Training

The Board acknowledges the importance of constantly updating itself on the industry's direction and development. They are provided with the opportunity for training and update from time to time, particularly on relevant new laws and regulations, financial reporting, risk management and investor relations to equip themselves with the knowledge to effectively discharge their duties as Directors.

#### **Mandatory Accreditation Program**

All members of the Board have attended the Mandatory Accreditation Program conducted by the Bursatra Sdn Bhd.

#### **Continuous Education Program**

From last AGM to the date of this Annual Report, all the directors had attended the Continuous Education Program as follows:

Name of Directors	Type of Training	No. of hours attended
Tai Keik Hock	Malaysian Code on Corporate Governance	8 hours
Tai Lee Keow	Malaysian Code on Corporate Governance	8 hours
Tai Yeong Sheng	Malaysian Code on Corporate Governance	8 hours
Kang Pang Kiang	Malaysian Code on Corporate Governance	8 hours
Andrew Su Meng Kit	Malaysian Code on Corporate Governance	8 hours
(Resigned w.e.f. 30 November 2011)	2012 Budget Seminar – 4 hours	4 hours
	(Organised by Baker Tilly Monterio Heng)	
Ang Seng Wong	Malaysian Code on Corporate Governance	8 hours
Dr. Damien Lim Yat Seng	Malaysian Code on Corporate Governance	8 hours

#### 1. DIRECTORS (continued)

#### 1.5 Directors' Training (continued)

#### **Continuous Education Program (continued)**

All Directors received updates from time to time, on relevant new laws and regulations to enhance their business acumen and skills to meet challenging commercial risks and challenges. The Directors were also briefed by the Company Secretary on the various amendments to the Listing Requirements from time to time.

#### 2. THE AUDIT COMMITTEE

The Board has on 21 July 1994 established the Audit Committee. The present Audit Committee comprises 2 members. Please refer to the Audit Committee Report for further details.

#### 3. DIRECTORS' REMUNERATION

The remuneration of Directors is determined at levels, which will enable the Company to attract and retain Directors with the relevant experience and expertise to run the Company successfully. The remuneration of Executive Directors is structured to link rewards to corporate and individual performance.

The Remuneration Committee comprises the following members: -

Dr. Damien Lim Yat Seng - Chairman, Independent Non-Executive Director

Mr. Ang Seng Wong - Independent Non-Executive Director

Mr. Tai Keik Hock - Executive Chairman & Managing Director

Mr. Andrew Su Meng Kit - Independent Non-Executive Director [Resigned w.e.f. 30 November 2011]

The primary duty of the Remuneration Committee is to review and recommend remuneration packages of Executive Directors for the Board's approval to ensure the Group attracts and retains the Directors needed to run the Group successfully. The individual Director is required to abstain from discussion on his/her own remuneration.

The Remuneration Committee also reviewed the remuneration package of the Non-Executive Directors based on their contribution to the Group in terms of their knowledge, responsibility and experience.

Details of the remuneration for Directors during the financial year ended 30 June 2011 are disclosed in the Statement Accompanying Notice of Annual General Meeting.

## 4. SHAREHOLDERS

## 4.1 Dialogue with investors

The Board recognizes the importance of timely dissemination of information to shareholders and other stakeholders. The primary tools of communication with the shareholders of the Company are through the annual report, announcements through Bursa Malaysia Securities Berhad and circulars. All queries from shareholders and members of the public received through phone calls or letters are handled by the Corporate Affairs Manager and Company Secretary. Additional information about the Company is made available at its website: http://www.eg.com.my

## 4.2 General Meeting

At the annual general meeting and extraordinary general meeting, the Chairman gives shareholders ample opportunity to participate through questions on the prospects, performance of the Group and other matters of concern addressed to the Board.

#### 5. ACCOUNTABILITY AND AUDIT

#### 5.1 Financial Reporting

The Board is responsible for presenting a balanced and meaningful assessment of the Group's financial performance and prospects primarily through the annual report, financial statements and quarterly announcements of the Group's results.

The Responsibility Statement by the Directors pursuant to the Listing Requirements of Bursa Malaysia is set out on page 7.

#### 5.2 Internal Control

The Board is ultimately responsible for the overall system of internal controls, which includes not only financial controls but also controls relating to operations, compliance and risk management. The internal control system which is designed to meet the needs of the Company and to manage risks to which the Company is exposed can only provide reasonable and not absolute assurance against material misstatement, loss or fraud.

Further details relating to internal control are set out in the Statement on Internal Control on page 19 and the Audit Committee Report on pages 20 and 21.

#### 5.3 Relationship with Auditors

The external auditor, Messrs KPMG, has continued to report to members of the Company on its findings which are included as part of the Company's financial reports with respect to each year's audit on the statutory financial statements. In doing so, the Company has established a transparent arrangement with the auditor to meet its professional requirements.

The role of the Audit Committee in relation to the external auditors is described in the Audit Committee Report.

## STATEMENT ON INTERNAL CONTROL

#### INTRODUCTION

The Board is pleased to include a statement on the state of the Group's internal controls in accordance with paragraph 15.26 (b) of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Malaysia") and as guided by the Statement on Internal Control: Guidance for Directors of Public Listed Companies.

#### **BOARD RESPONSIBILITY**

It is the Board's view that the Group's objectives, its internal organization and the environment in which it operates continuously evolve and, as a result, the risks that it faces also change. A sound system of internal control therefore depends on a thorough and regular evaluation of the nature and extent of the risks that threatens the Group's continuous growth and financial viability.

The Board further believes that the Group's system of internal control and risk management practices are vital to good corporate governance. The internal controls, financial or otherwise, as embedded in the Group provide reasonable assurance regarding the achievement of the Group's objectives on :

- The effectiveness and efficiency of operations;
- Reliability and transparency of financial information;
- · Compliance with laws and regulations;
- Safeguarding of the Group's assets;
- · Realizing the Group's strategic objectives; and
- Optimizing the returns to and protecting the interest of stakeholders.

The Board acknowledges its responsibility for maintaining a sound system of internal control. However, it recognizes that reviewing the Group's system of internal control is a concerted and continuing process, designed to manage rather than eliminate the risk of failure to achieve business objectives. Therefore, the system can only provide reasonable but not absolute assurance against material misstatement or loss, contingencies, fraud or any irregularities.

#### **RISK MANAGEMENT FRAMEWORK**

An independent professional firm was engaged by the Company to assist the Board to undertake an Enterprise Risk Management framework for the Group. The risk profiles of the various operating units in the Group were compiled. Since then, major business risks and their possible impact and likelihood of crystallization have been evaluated by the key executives, reviewed and endorsed by senior management and subsequently by the Board of Directors. It is to implement a systematic approach to identify, assess, monitor and manage risks, across EG Group.

### **AUDIT COMMITTEE & INTERNAL AUDIT**

The Group's internal audit function is outsourced to an independent professional firm which report directly to the Audit Committee (the "Committee"). During the financial year under review, the internal audit function carried out a cycle of risk-based audit in accordance with the internal audit plan approved by the Committee. Observations noted from internal audit were deliberated with Management and recommended action plans discussed for deployment to improve the system of internal control within the Group. The Audit Committee, on behalf of the Board, reviews internal control issues identified and recommendations from reports prepared by the internal auditor on a regular basis.

#### OTHER KEYS ELEMENTS OF INTERNAL CONTROLS

The other key elements of the Group's internal control systems are :-

- i) Quarterly review of the financial performance of the Group by the Board and the Audit Committee.
- ii) Clearly defined and structured lines of reporting and responsibility.
- iii) Management / Operations review meetings are held to monitor the progress of business operations, deliberate significant issues and formulate corrective measures.
- iv) Regular internal quality audit based on the Sirim QAS International Standard ISO 9002:2008 & ISO13485:2003

#### CONCLUSION

The Board is satisfied with the ongoing process for identifying, evaluating, managing and monitoring significant risks, and is of the opinion that the existing internal control systems are adequate to address and manage the risks faced by the Group.

This statement is made in accordance with the resolution passed in the Board of Directors' meeting held on 29 November 2011.

#### **REVIEWED BY EXTERNAL AUDITORS**

This Statement on Internal Control has been reviewed by the External Auditors for the inclusion in the Annual Report of EG Industries Berhad for the financial year ended 30 June 2011. The External Auditors have reported to the Board that nothing has come to their attention that causes them to believe that the statement is inconsistent with their understanding of the process adopted by the Board in reviewing the adequacy and integrity of the system of the internal controls.

## **AUDIT COMMITTEE REPORT**

#### Composition

Members of the Audit Committee, their respective designations and directorships are as follow:-

DR. DAMIEN LIM YAT SENG [Appointed as Chairman on 29 April 2011] Chairman, Independent Non-Executive Director

ANG SENG WONG Independent Non-Executive Director

ANDREW SU MENG KIT [Resigned w.e.f. 30 November 2011] Independent Non-Executive Director

#### **Terms of Reference**

#### **Objective**

The principal objective of the Audit Committee (as a committee of the Board) is to assist the Board in the effective discharge of its fiduciary responsibilities for corporate governance, financial reporting and internal control.

#### **Reporting Responsibility**

The Audit Committee will report to the Board on the nature and extent of the functions performed by it and may make such recommendations to the Board on any audit and financial reporting matters as it may think fit.

#### Quorum

All the members present must be non-executive directors, with a majority of them being independent directors.

#### **Frequency of Meetings**

Meetings shall be held not less than four times a year and as many times as the Committee deems necessary.

#### **Rights of the Audit Committee**

The Company shall ensure that wherever necessary and reasonable for the performance of the Committee's duties, the committee shall, in accordance with procedure determined by the Board of Directors and at the cost of the Company:-

- a) have authority to investigate any matter within its terms of reference;
- b) have the resources which are required to perform its duties;
- c) have full and unrestricted access to any information pertaining to the Company;
- d) have direct communication channels with the external auditors and person(s) carrying out the internal audit function or activity (if any);
- e) be able to obtain independent professional or other advice; and
- f) be able to convene meetings with the external auditors, excluding the attendance of the executive members of the Committee, whenever deemed necessary.

#### **Functions of the Audit Committee**

The functions of the Audit Committee include the following:-

- i) To review the quarterly results and the year-end financial statements, prior approval by the Board, focusing particularly on :-
  - Changes in or implementation of accounting policies and practices;
  - Significant adjustments or unusual events;
  - Going concern assumption; and
  - Compliance with applicable approved Financial Reporting Standards, regulatory and other legal requirements;
- ii) To review with the external auditor, the audit scope and plan, including any changes to the planned scope of the audit plan, and to discuss to ensure co-ordination where more than one audit firm is involved;



## AUDIT COMMITTEE REPORT (CONTINUED)

#### **Functions of the Audit Committee (continued)**

- iii) To review with the external auditor, the results of the interim and final audits and the Management's response thereto, including the status of previous audit recommendations;
- iv) To review the assistance given by the Company's employees to the auditors, and any difficulties encountered in the course of audit work, including any restrictions on the scope of activities or access to required information (in the absence of management where necessary);
- v) To review the appointment and performance of external auditor, the audit fee and any question of resignation or dismissal before making recommendations to the Board;
- vi) To review with the external auditor, its evaluations of the system of internal controls;
- vii) To review the adequacy of the internal audit scope, functions, authority, competency and resources of the internal audit function and that it has necessary authority to carry out its work;
- viii) To review the internal audit programme, processes and reports to evaluate the findings of the internal audit and to ensure that appropriate and prompt remedial action is taken by Management on the recommendations of the internal audit function;
- ix) To review any appraisal or assessment of the performance of the internal audit function;
- x) To approve any appointment or termination of internal audit function;
- xi) Take cognisance of resignations of internal audit function and provide an opportunity to submits its reasons for resigning;
- xii) To consider any related party transaction and conflict of interest situation that may arise within the Group including any transaction, procedure or course of conduct that raises questions of management integrity;
- xiii) To verify the allocation of Employees' Share Option Scheme ("ESOS") in compliance with criteria as stipulated in the By laws of ESOS of the Company, if any;
- xiv) To direct and, where appropriate, supervise any special projects or investigation considered necessary, and review investigation reports on any major defalcations, frauds and thefts; and
- xv) Such other responsibilities as may be agreed to by the Audit Committee and the Board.

#### **Summary of Activities**

The Audit Committee met six times during the financial year ended 30 June 2011. Details on the attendance of each member are outlined below:-

		Date of Meetings				
	30/8/10	21/10/10	30/11/10	10/12/10	24/2/11	31/5/11
Dr. Damien Lim Yat Seng – Chairman	✓	✓	Х	Х	✓	✓
(Appointed as Chairman on 29 April 2011)						
Ang Seng Wong	✓	✓	✓	✓	✓	$\checkmark$
Andrew Su Meng Kit (Resigned w.e.f. 30 November 2011)	✓	✓	✓	✓	✓	✓

In discharging its functions and duties, the Committee has considered, reviewed and discussed the following:-

- a) the quarterly and yearly results / announcements of the Company and making relevant recommendations to the Board for approval;
- b) the related parties transaction, if any;
- c) the external audit plan with the external auditors;
- d) the assistance given by the company's officers and staff to the external auditors;
- e) the findings of the external auditors and their reports;
- f) the nomination of external auditors for Board's approval; and
- g) reviewed the scope of internal audit function to ensure that risk-based approach is being adopted.

#### **Summary of Activities of the Internal Audit Function**

The Group has outsourced the Internal Audit function, which reports to the Audit Committee and assists the Board in monitoring and managing risks and internal control. The Internal Auditor carries out its duties impartially and independently of the activities reviewed. It has the principal responsibility for carrying out audits on the operations within the Group and provided general assurances to the management and Audit Committee. The Audit Committee approves the coming year internal audit plan during the sixth Audit Committee meeting. The internal audit plan is derived based on a risk-based assessment of all units and operations, including subsidiaries. The internal audit reports highlight any deficiencies or findings which are discussed with management and relevant action plans agreed and implemented. Significant findings are presented in the Audit Committee Meetings for consideration and reporting to the Board. A follow-up audit review is also conducted to determine whether all audit recommendations are effectively implemented. During the financial year, a cycle of internal audit and the establishment of the Enterprise Risk Management framework were carried out with the total cost incurred of RM31,670.

## STATISTICS OF SHAREHOLDINGS

AS AT 11 NOVEMBER 2011

AUTHORISED SHARE CAPITAL : RM200,000,000-00

PAID-UP CAPITAL : RM75,016,600-00
CLASS OF SHARES : ORDINARY SHARES OF RM1-00 EACH
VOTING RIGHTS : ONE VOTE PER SHARE

Size of Holdings	No. of Holders	%	No. of Shares	%
1 – 99	14	0.60	527	0.00
100 – 1,000	707	30.10	682.019	0.00
1,001 – 10,000	1,129	48.06	5,138,837	6.85
10,001 – 100,000	434	18.48	12,235,944	16.31
100,001 - 3,750,829 (*)	60	2.55	23,592,869	31.45
3,750,830 and above (**)	5	0.21	33,366,404	44.48
TOTAL	2,349	100.00	75,016,600	100.00

#### Remarks:

- \* Less than 5% of issued shares
- \*\* 5% and above of issued shares

#### **DIRECTORS' SHAREHOLDINGS**

	No. of Ordinary Shares Held			
	Direct		Indirect	
Name of Directors	Interest	%	Interest	%
Tai Keik Hock	225,015	0.30	-	-
Tai Lee Keow	79	0.00	11,389,550 <sup>(a)</sup>	15.18
Tai Yeong Sheng	8,036,153	10.71	15,202,264 <sup>(a)+(b)</sup>	20.27
Kang Pang Kiang	80,800	0.11	-	-
Andrew Su Meng Kit [Resigned w.e.f. 30 November 2011]	-	-	-	-
Ang Seng Wong	-	-	-	-
Dr. Damien Lim Yat Seng	-	-	-	-

<sup>(</sup>a) 11,389,550 shares held through Jupax Enterprise Sdn Bhd

#### **SUBSTANTIAL SHAREHOLDERS**

	M	No. of Ordinar	y Shares Held	
	Direct		Indirect	
Name of Substantial Shareholders	Interest	%	Interest	%
Jupax Enterprise Sdn Bhd	11,389,550	15.18	-	_
2. Tai Yeong Sheng	8,036,153	10.71	15,202,264 <sup>(a)+(b)</sup>	20.27
3. Ee Wee Lee	6,261,128	8.35	-	-
4. A.A. Anthony Securities Sdn Bhd	3,952,859	5.27	-	-
<ol><li>Giap Seng Auto Supply Sdn Bhd</li></ol>	3,812,714	5.08	-	-
6. Tai Chee Seong	587,322	0.78	3,812,714 <sup>(b)</sup>	5.08
7. Tai Lee Bee	168,126	0.22	3,812,714 <sup>(b)</sup>	5.08
8. Tai Lee Keow	79	0.00	11,389,550 <sup>(a)</sup>	15.18
9. Eng Giat Yang @ Ng Geek Hiang	-	-	11,389,550 <sup>(a)</sup>	15.18
10. Tai Lee See	-	-	3,812,714 <sup>(b)</sup>	5.08

<sup>(</sup>a) 11,389,550 shares held through Jupax Enterprise Sdn Bhd



<sup>(</sup>b) 3,812,714 shares held through Giap Seng Auto Supply Sdn Bhd

<sup>(</sup>b) 3,812,714 shares held through Giap Seng Auto Supply Sdn Bhd

# STATISTICS OF SHAREHOLDINGS (CONTINUED) AS AT 11 NOVEMBER 2011

## 30 LARGEST SHAREHOLDERS AS AT 11 NOVEMBER 2011

	Name	No. of Shares Held	%
1.	OSK Nominees (Tempatan) Sdn. Berhad	11,389,550	15.18
	OSK Capital Sdn Bhd for Jupax Enterprise Sdn. Bhd.		
2.	Tai Yeong Sheng	7,950,153	10.60
3.	Ee Wee Lee	6,261,128	8.35
4.	A.A. Anthony Securities Sdn. Bhd. IVT (CI001)	3,952,859	5.27
5.	Giap Seng Auto Supply Sdn. Berhad	3,812,714	5.08
6.	Ang Huat Keat	3,700,000	4.93
7.	Ee Wei Yen	2,971,000	3.96
8.	OSK Nominees (Tempatan) Sdn. Berhad	2,965,865	3.95
	OSK Capital Sdn. Bhd. for Yeoh Sian Kok		
9.	OSK Nominees (Tempatan) Sdn. Berhad	900,000	1.20
	OSK Capital Sdn. Bhd. for Tai Lee Fung		
10.	Koay Phay Yee	745,000	0.99
11.	Kenanga Nominees (Tempatan) Sdn. Bhd.	599,000	0.80
	Pledged securities account for Margarte Yuen (ET)		
12.	. Tai Chee Seong	587,322	0.78
13.	Alliancegroup Nominees (Tempatan) Sdn. Bhd.	563,100	0.75
	Pledged securities account for Goh Kheng Peow (8026769)		
14.	. Tai Lee Sun	500,901	0.67
15.	. Tan Chin Yen	442,000	0.59
16.	Lee Thean Kang	435,500	0.58
	OSK Nominees (Tempatan) Sdn. Berhad	400,000	0.53
	OSK Capital Sdn. Bhd. for Tai Lee Sun		
18.	CIMSEC Nominees (Tempatan) Sdn. Bhd.	372,500	0.50
	CIMB Bank for Tee Chee Chiang (M55008)		
19.	Low Ah Lin	361,000	0.48
20.	Chew Yoke Peng	301,000	0.40
	BHLB Trustee Berhad	300,100	0.40
	Exempt An for EPF Investment for Member Savings Scheme		
22.	. Tan Bak Seng	300,000	0.40
23.	AMSEC Nominees (Tempatan) Sdn. Bhd.	300,000	0.40
	Pledged securities account for Kek Chong Hwee		
24.	Mayban Nominees (Tempatan) Sdn. Bhd.	283,700	0.38
	Pledged securities account for Lian Jiann Fwu		
25.	CIMSEC Nominees (Tempatan) Sdn. Bhd.	278,100	0.37
	CIMB Bank for Lim Yon Pin (MP0108)		
26.	. Ooi Leng Hwa	275,000	0.37
27.	Lee Teck Ong @ Lee Kok Chee	260,000	0.35
	Ooi Chieng Sim	250,000	0.33
	Citigroup Nominees (Tempatan) Sdn. Bhd.	245,000	0.33
	Pledged securities account for Wong Puay Chen (007941591)		
30.	Cheah Lang Kang	240,270	0.32

# STATISTICS OF WARRANT 2005 / 2015 HOLDINGS AS AT 11 NOVEMBER 2011

NO. OF WARRANTS : 16,670,355

VOTING RIGHTS : ONE VOTE PER WARRANT

Size of Holdings	No. of Holders	%	No. of Warrants	%
4 00	40	2.74	640	0.00
1 – 99	13	3.71	649	0.00
100 – 1,000	64	18.28	33,665	0.20
1,001 – 10,000	108	30.86	596,232	3.58
10,001 - 100,000	143	40.86	5,540,100	33.23
100,001 -833,516(*)	19	5.43	4,222,373	25.33
833,517 and above (**)	3	0.86	6,277,336	37.66
TOTAL	350	100.00	16,670,355	100.00

#### Remarks:

\* Less than 5% of issued warrants

#### **DIRECTORS' WARRANTHOLDINGS**

	No. of Warrants Held			
	Direct		Indirect	
Name of Directors	Interest	%	Interest	%
Tai Yeong Sheng	2,063,334	12.38	3,226,668 <sup>(a)</sup>	19.36
Tai Lee Keow	-	-	3,226,668 <sup>(a)</sup>	19.36
Tai Keik Hock	-	-	-	-
Kang Pang Kiang	-	-	-	-
Andrew Su Meng Kit [Resigned w.e.f. 30 November 2011]	-	-	-	-
Ang Seng Wong	-	-	-	-
Dr. Damien Lim Yat Seng	-	-	-	-

<sup>(</sup>a) 3,226,668 warrants through Jupax Enterprise Sdn Bhd

### **SUBSTANTIAL WARRANTHOLDERS**

		No. of Warrants Held				
Na	me of Substantial Warrants Holders	Direct		Indirect		
		Interest	%	Interest	%	
1.	Jupax Enterprise Sdn Bhd	3,226,668	19.36	-	-	
2.	Tai Yeong Sheng	2,063,334	12.38	3,226,668 <sup>(a)</sup>	19.36	
3.	Yeoh Sian Kok	1,061,334	6.37	-	-	
4.	Tai Lee Keow	-	-	3,226,668 <sup>(a)</sup>	19.36	
5.	Eng Giat Yang @ Ng Geek Hiang	-	-	3,226,668 <sup>(a)</sup>	19.36	

<sup>(</sup>a) 3,226,668 warrants held through Jupax Enterprise Sdn Bhd

<sup>\*\* 5%</sup> and above of issued warrants

# STATISTICS OF WARRANT 2005 / 2015 HOLDINGS (CONTINUED) AS AT 11 NOVEMBER 2011

#### 30 LARGEST WARRANT 2005/2015 HOLDERS AS AT 11 NOVEMBER 2011

	Name	No. of Warrants Held	%
1.	OSK Nominees (Tempatan) Sdn. Berhad	3,226,668	19.36
	OSK Capital Sdn. Bhd. for Jupax Enterprise Sdn. Bhd.		
2.	Tai Yeong Sheng	2,057,334	12.34
3.	OSK Nominees (Tempatan) Sdn. Berhad	993,334	5.96
	OSK Capital Sdn. Bhd. for Yeoh Sian Kok		
4.	A.A. Anthony Securities Sdn. Bhd.	521,273	3.13
	IVT (Cl001)		
5.	Tok Chin Thiam	500,000	3.00
6.	Lee Ah Yew	399,900	2.40
7.	Lim Koon Leong	399,200	2.40
8.	Doong Amooi @ Doong Chong Lian	271,500	1.63
9.	Pang Swee Chien	252,000	1.51
10.	Siew Chze Chen	200,000	1.20
11.	Kee Ngeng Hong	190,000	1.14
12.	Hamidah Binti Ismail	175,100	1.05
13.	Chu Wan Chek	164,000	0.98
14.	Ng Pah Chor	160,000	0.96
15.	Mayban Nominees (Tempatan) Sdn. Bhd.	155,100	0.93
	Kho Chin Ling		
16.	Alliancegroup Nominees (Tempatan) Sdn. Bhd.	135,500	0.81
	Pledged Securities Account for Goh Jok Kuwi (100705)		
17.	Alliancegroup Nominees (Tempatan) Sdn. Bhd.	131,000	0.79
	Pledged Securities Account for Lee Soon Heng (100580)		
18.	Hoo Seng Joo	126,000	0.76
19.	Lim Ah Kow	124,600	0.75
20.	Esabella Kon Fun Soh	114,200	0.69
	Sim Kim Pin	102,000	0.61
	Tan Phee Mun @ Tan Phui Mun	101,000	0.61
23.	Wong Yee San	100,000	0.60
24.	Public Nominees (Tempatan) Sdn. Bhd.	100,000	0.60
	Pledged Securities Account for Wong Khong Ling (E-TMM)		
25.	Mayban Securities Nominees (Tempatan) Sdn. Bhd.	100,000	0.60
	Pledged Securities Account for Vincent Phua Chee Ee (REM 192)		
	Ng Ah Chung	100,000	0.60
	Lee Siew Ching	100,000	0.60
	Yang Suk Hwa	100,000	0.60
	Loo Hong Kiat	100,000	0.60
30.	Ong Jin Eong	95,000	0.57



(222897-W) Investment holding company

**100**%

SMT TECHNOLOGIES SDN BHD

(279566-X)

Provision of Electronic Manufacturing Services for computer peripherals, telecommunication and consumer electronic/ electrical products industries

**100**%

**GLISTEN KNIGHT SDN BHD** 

(354564-D)

Investment holding company

100%

SMT INDUSTRIES CO., LTD. (THAILAND)

(0255549000227)

Provision of Electronic Manufacturing Services for computer peripherals, telecommunication, consumer electronic/ electrical and automotive industrial products industries

**100**%

EG ELECTRONIC SDN BHD

(Formerly known as EG Wireless Sdn Bhd) (665423-W)

Original Equipment Manufacturer/Original Design Manufacturer in complete box built products

90.50%

**MASTIMBER INDUSTRIES SDN BHD** 

(418438-V)

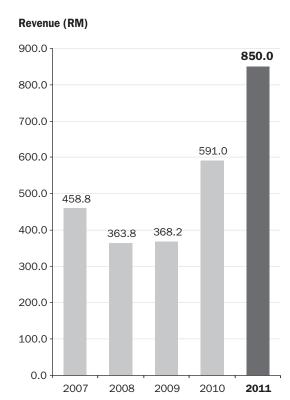
Manufacture and sale of 2-layer solid wood parquet flooring



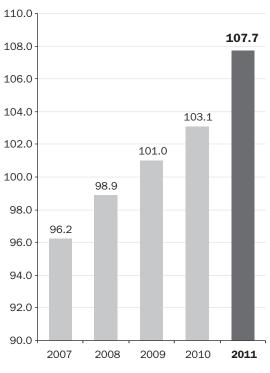
## **GROUP FINANCIAL HIGHLIGHTS**

Year ended June 30	2007	2008	2009	2010	2011
Revenue	458.8	363.8	368.2	591.0	850.0
Shareholders' Fund	96.2*	* 98.9	101.0	103.1	107.7
Profit/(Loss) Before Tax	7.5	0.2	2.0	1.9	1.6

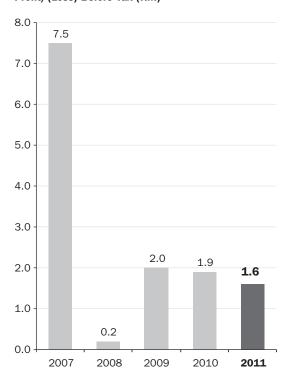
\*\* As restated Amount in RM '000,000



# Shareholders' Fund (RM)



### Profit/(Loss) Before Tax (RM)



## LIST OF PROPERTIES HELD BY THE GROUP

Location	Age of Building	Date of Last Revaluation/ (Acquisition)	Area (sq. ft.)	Existing Use	Tenure	Net Book Value As at 30/06/11 (RM)
KEDAH						
Lot No. 23, 24, 26 & 31, Kawasan Perusahaan Kuala Ketil, Mukim of Tawar, District of Baling, Kedah	-	28/04/03	466,917	Vacant Land	Leasehold (60 years)	1,298,876
Lot No. 25 & 32 Kawasan Perusahaan Kuala Ketil, Mukim of Tawar, District of Baling, Kedah	12	28/04/03	209,154	Factory, Office Building & Warehouse	Leasehold (60 years)	2,961,278
H.S.(M) 343/89 P.T.No.8543, Mukim Sg. Pasir, Daerah Kuala Muda Kedah	18	16/07/09	174,240	Factory, Office Building & Warehouse	Sub-leasehold (08/10/2049)	12,102,247
Lot 2, 8 & 16 Mukim of Bujang Daerah Kuala Muda Kedah	-	29/10/10	4,216,741	Vacant Land	Freehold	3,506,720
H.S. (M) 90/1983 No. P.T. Plot 35 Mukim Sg. Pasir Tempat Bakar Arang, Kedah	-	09/05/03	121,968	Vacant Land	Sub-leasehold (09/01/2044)	687,120
Lot 122 304 Industrial Park Tha Tum District Srimahapho Prachinburi Thailand	3	-	172,223	Factory, Office Building & Warehouse	Freehold	9,652,047

## CORPORATE SOCIAL RESPONSIBILITY STATEMENT





The Group Corporate Social Responsibility objective is to be a responsible corporate citizen contributing to society and the development of the country as a whole, to be in line with the Malaysia Code on Corporate Governance. The corporate business would embrace responsibility for the impact of its activities on the environment, employees, communities, stakeholders and interested parties.

The Group of companies actively attended seminars, and trainings to keep updated with new requirements and implementation to fulfill requirements from Government agencies, and customers. Since June 2010, the Group of Companies has established and continues to embrace the sustainability programs, especially SMTT & SMTI, towards our Business Code of Conduct to ensure that working conditions are safe, that workers are treated with respect and dignity, and that manufacturing processes are environmentally responsible. Considered the group of Companies as part of the electronics industry, having business partnership with our valuable customers, we are committed towards complying electronics industry Code of Conduct under Electronics Industry Coalition Citizenship (EICC). Contributing to sustainable development is integral to the way we do business.

As a corporate citizen, the Group of companies contributes actively through its various activities and programmers. Safety is always our first priority. We aim to have zero fatalities and no incidents that harm people, or put our neighbours or facilities at risk.

For the Code to be successful, it is acknowledged that the Company will regard the code as a total supply chain initiative. At a minimum, The Company will work with our next tier suppliers to acknowledge and implement the Code.

Fundamental to adopting the Code is the understanding that the business must operate in full compliance with the laws, rules and regulations of the countries in which it operates. The Code encourages the Company to go beyond legal compliance, drawing upon internationally recognized standards, in order to advance social and environmental responsibility.

#### **Human rights**

Our Business Principles include our aim to respect the human rights of our employees and support fundamental human rights in line with the legitimate role of business. We also work with customers, suppliers, outsourcing agents and others to support international efforts to improve understanding of the relationship between business and human rights.

## CORPORATE SOCIAL RESPONSIBILITY STATEMENT (CONTINUED)

#### **Management System**

With the continuous efforts, SMTT has been successful and certified with ISO 13485:2003 (Medical Device - Quality Management System, recently in September 2011) apart from ISO 9002:2008 (Quality Management System since 1996), ISO 14001:2004 (Environmental Management System since 2008), OHSAS 18001:2007 (Occupational Health and Safety Management System, since April 2010), and MS 1722: Part I 2005 (Since April 2010).

#### **Commitment towards CSR**

Since 2008, our Group consistently contributed our caring to the society by organizing the Blood Donation Events inhouse. It was encouraging to have a total of 99 donors this year. Moreover the donors come not only from our employees, we also have the valuable support from our Executive Director, Company Director, vendor, supplier and canteen caterer, whose contributions were indeed very helpful and needful and at the same time add encouragement & motivation to the organizing committee to strive better in organizing the events in the coming year.

The company liaised with Labour Office and various Welfare Associations in Kedah State, especially those surrounding Sungai Petani to find, identify and provide suitable jobs to OKU (Orang Kurang Upaya), this year the Company managed to provide job to 5 OKU which consist of 2 persons deafmutes, 3 persons weak/slow mobility in hand or leg as our employees.

March 11, 2011, was a disaster day for Japan, to those affected by the earthquake and tsunami. Our management and employees has contributed to disaster relief efforts. The fund was donated via the Malaysian Red Cross Society International Relief Fund.

#### **Employees' Welfare**

For the employees' welfare, apart from continuously organising activities such as Company Annual Dinner, Bowling, badminton, Futsa and other competition, SMTT also organized CPR & First Aid training; free Health Surveillance blood test; lower mobile rate under corporate package. While SMTI launched on the reading program (One Employee One Book Campaign); good health program (Weekly Aerobic Exercise); planting trees surrounding the factory.





## CHAIRMAN'S STATEMENT

On behalf of the Board of Directors, I am pleased to present the Annual Report and Audited Financial Statements of the Group and the Company for the financial year ended 30th June 2011.

#### **FINANCIAL OVERVIEW**

For the financial year under review, the Group recorded a robust turnover of RM849.7 million as compared to RM591.0 million in the preceding year. The profit after tax was RM2.2 million as compared to a profit after tax of RM2.3 million in the preceding year. The decrease in profitability of the Group was mainly due to the group's lowering of its margin in order to gain higher sales volume and to gain long-term material procurement cost advantage by higher volume.

#### CORPORATE DEVELOPMENT

The Company does not have any new corporate exercise during the financial year. A wholly owned subsidiary – EG Wireless Sdn Bhd, had changed its name to EG Electronic Sdn Bhd effective from 25 April 2011.

#### **FUTURE OUTLOOK**

During the financial year under review, the Group mainly expanded its capacity in its wholly owned subsidiaries SMT Technologies Sdn. Bhd. (SMTT) due to increased demand in data storage industry. We anticipate these new capital investments will bring more contributions for the next financial year and for the years to come.

In October 2011, Thailand experienced one of the worst floods in 50 years. Many industrial parks in Thailand were completely submerged. Fortunately, the Group's wholly owned subsidiary SMT Industries Co., Ltd (SMTI) which is located at 304 Industrial Part in Prachinburi Province was not affected by the flood. In November, SMTI started providing manufacturing services and storage assistance to foreign OEM companies which are based in Thailand and are affected by flood to resume their product delivery in the quickest time possible. On the other hand, we anticipate SMTT to receive increased demand and opportunity as it continues to help customers recover their supplies.

Moving forward, we expect continuous growth in demand for the data storage industry and vacuum cleaner product manufacturing. In addition to that, the Group begins to focus in expanding its complete box build contract manufacturing services with built-in product development capability in order to provide more value-add services to its new and existing customers and to increase bottom line of the Group. The group will target medical device industry, consumer electronics industry, data storage industry and industrial products industry especially for export market.

The marketing and operating landscape for the EMS industry remains highly competitive. Despite the challenging environment, the group successfully implemented series of effective and aggressive yet prudent business development strategies. Some of the strategies include a trade show participation in Denmark to target Scandinavian countries' customers, and also forming strategic partnership with International Procurement Centres (IPC) companies and EMS consultancy firms to introduce SMTT to customers. As a result, the group successfully established three new customers for export market in medical industry, consumer electronics industry and industrial product industry in 2011. The group's strong management team and its positioning in providing customers with the most quality and reliable products and services have enabled the group to continue win new business portfolios and therefore gradually become less reliant on data storage industry.

In order to overcome increased operating overhead and reduced margin, the Group continues to improve its operational efficiency through the newly launched Continuous Quality Improvement Program (CQIP) to embrace continuous improvement and innovation in achieving better operational excellence, and to promote performance based recognition among employees. This will enable the Group to gain long-term benefit in terms of improved quality and reduced cost.

## CHAIRMAN'S STATEMENT (CONTINUED)

Although the global economy is seen to be volatile especially due to the unresolved European debt crisis, the current economic landscape has brought plenty of opportunities to the Group when many of the European companies begin to outsource their manufacturing facility to the East in order to reduce their cost. However, the group will continue to be prudent when dealing with current and new business growth opportunities. We are optimistic about the Group's overall prospects and we anticipate growth and further improved performance for the coming year.

#### **AWARDS AND RECOGNITIONS**

We are pleased to announce that SMTT had received ISO 13485 certification for Medical Device on 9th of September 2011.

#### **DIVIDEND**

No dividend was declared for the year.

#### APPRECIATION

On behalf of the Board of Directors, I would like to take this opportunity to thank our management team and employees of the Group for their enthusiastic efforts, valuable contribution and unfailing continued support. Their effective execution of the Group's strategies through sheer hard work, unwavering commitment and cohesive team spirit in a demanding and challenging business environment have certainly contributed much to the success and proud performance of the Group.

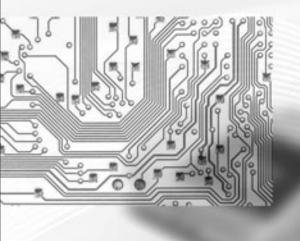
My sincere gratitude to my fellow directors, our shareholders, customers, suppliers, financiers, professionals and all those who have given the Group their continued commitment, dedication, contributions and support during the financial year ended 30th June 2011.

Thank you.

#### **TAI KEIK HOCK**

Executive Chairman & Managing Director

7 December 2011



## DIRECTORS' REPORT FOR THE YEAR ENDED 30 JUNE 2011

The Directors have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the year ended 30 June 2011.

#### **Principal activities**

The Company is an investment holding company whilst the principal activities of the subsidiaries are as stated in Note 4 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

#### **Results**

Profit for the year attributable to :	Group RM	Company RM
Owners of the Company Non-controlling interests	2,814,590 (644,800)	3,794,798
	2,169,790	3,794,798

#### **Reserves and provisions**

There were no material transfers to or from reserves and provisions during the year except as disclosed in the financial statements.

### **Dividend**

No dividend was paid since the end of the previous financial year and the Directors do not recommend any dividend to be paid for the financial year under review.

### **Directors of the Company**

Directors who served since the date of the last report are :

Tai Keik Hock
Tai Yeong Sheng
Tai Lee Keow
Andrew Su Meng Kit
Ang Seng Wong
Dr. Damien Lim Yat Seng
Kang Pang Kiang

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2011

#### **Directors' interests in shares**

The interests and deemed interests in the shares and warrants of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at year end (including the interests of the spouse and/or children of the Directors who themselves are not Directors of the Company) as recorded in the Register of Directors' Shareholdings are as follows:

		Number of ordinary shares of RM1 each			
The Company	At 1.7.2010	Bought	(Sold)	At 30.6.2011	
Direct interest					
Tai Keik Hock - own - others *	3,995,015 4,162,418	- -	(3,795,000) (2,180,153)	200,015 1,982,265	
Tai Yeong Sheng - own	386,000	7,650,153	-	8,036,153	
Tai Lee Keow - own	2,420,079	-	(2,420,000)	79	
Kang Pang Kiang - own	63,000	17,800	-	80,800	
Indirect interest					
Tai Keik Hock - others *	3,812,714	-	-	3,812,714	
Tai Yeong Sheng - own - others *	15,202,264	745,000	-	15,202,264 745,000	
Tai Lee Keow - own	11,389,550	-	-	11,389,550	
	Number of warrants 2005,				
	At 1.7.2010	Bought	(Sold)	At 30.6.2011	
The Company					
Direct interest					
Tai Keik Hock - own - others *	900,000 526,000	- -	(900,000) (484,000)	42,000	
Tai Yeong Sheng - own	6,000	2,057,334	-	2,063,334	
Tai Lee Keow - own	673,334	-	(673,334)	-	
Indirect interest					
Tai Yeong Sheng - own	3,226,668	-	-	3,226,668	
Tai Lee Keow - own	3,226,668	-	-	3,226,668	

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2011

\* These are shares and warrants held in the name of the spouse and children and are treated as the interest of the Director in accordance with Section 134(12)(c) of the Companies Act, 1965.

By virtue of their interests in the shares of the Company, Mr. Tai Yeong Sheng and Ms. Tai Lee Keow are also deemed to be interested in the shares of the Company's subsidiaries to the extent the Company has an interest.

#### Issue of shares and debentures

None of the other Directors holding office at 30 June 2011 had any interest in the ordinary shares of the Company and of its related corporations during the financial year.

#### **Warrants**

As at the end of the financial year, the Company has the following outstanding warrants:

Warrants	Exercise price per ordinary share	Expiry date	Number of warrants outstanding as at 30.6.2011
Warrants 2005/2015	RM1.00	16.6.2015	16,670,355

Warrants 2005/2015 were issued on 17 June 2005 in conjunction with the issuance of RM25,005,533 nominal value of 5 year 5% Irredeemable Convertible Unsecured Loan Stocks ("ICULS") 2005/2011. The warrants entitle the holders to subscribe for new ordinary shares in the Company on the basis of one new ordinary share of RM1.00 each for every warrant held at an exercise price of RM1.00 per ordinary share within 10 years from the date of the issue of the warrants. The exercise price of the warrants is subject to adjustment from time to time in accordance with the conditions stipulated in the Deed Poll created on 12 April 2005.

#### **Directors' benefits**

Since the end of the previous financial year, no Director of the Company has received nor become entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by Directors as shown in the financial statements of the Company and its related corporations or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

There were no arrangements during and at the end of the financial year which had the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate, except where the benefit is acquired through the Company's warrants as disclosed in the financial statements.

#### Issue of shares and debentures

There were no changes in the authorised, issued and paid up capital of the Company and no debentures were in issue during the financial year.

#### Options granted over unissued shares

No options were granted to any person to take up the unissued shares of the Company during the financial year.

## DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2011

### Other statutory information

Before the statements of comprehensive income and the statements of financial position of the Group and of the Company were made out, the Directors took reasonable steps to ascertain that:

- i) all known bad debts have been written off and adequate provision made for doubtful debts, and
- ii) any current assets which were unlikely to be realised in the ordinary course of business have been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- i) that would render the amount written off for bad debts, or the amount of the provision for doubtful debts, in the Group and in the Company inadequate to any substantial extent, or
- ii) that would render the value attributed to the current assets in the financial statements of the Group and of the Company misleading, or
- iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate, or
- iv) not otherwise dealt with in this report or the financial statements, that would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- any charge on the assets of the Group or of the Company that has arisen since the end of the financial year and which secures the liabilities of any other person, and
- ii) any contingent liability in respect of the Group or of the Company that has arisen since the end of the financial year.

No contingent liability or other liability of any company in the Group has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

In the opinion of the Directors, the financial performance of the Group and of the Company for the financial year ended 30 June 2011 have not been substantially affected by any item, transaction or event of a material and unusual nature nor has any such item, transaction or event occurred in the interval between the end of that financial year and the date of this report.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2011

Date : 28 October 2011

Auditors
The auditors, Messrs KPMG, have indicated their willingness to accept re-appointment.
Signed on behalf of the Board of Directors in accordance with a resolution of the Directors :
Tai Keik Hock
Tai Vasure Chaure
Tai Yeong Sheng
Penang,

### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2011

	Note	30.6.2011 RM	30.6.2010 RM Restated	1.7.2009 RM Restated
Assets				
Property, plant and equipment Other investments Intangible asset Deferred tax assets	3 5 6 7	111,053,399 3,242,464 10,147,672 6,414,713	112,093,087 99,659 10,147,672 4,797,157	96,802,143 99,659 10,147,672 4,159,574
Total non-current assets		130,858,248	127,137,575	111,209,048
Inventories Current tax assets Trade and other receivables Cash and cash equivalents Asset classified as held for sale	8 9 10 11	71,455,375 - 67,213,284 18,828,808	62,458,952 414,508 90,290,985 18,493,512	31,988,272 482,377 40,919,695 13,552,388 400,655
Total current assets		157,497,467	171,657,957	87,343,387
Total assets		288,355,715	298,795,532	198,552,435
Equity				
Share capital Reserves	12 13	75,016,600 33,213,201	75,016,600 27,926,432	51,685,813 48,850,560
Total equity attributable to owners of the Company		108,229,801	102,943,032	100,536,373
Non-controlling interests		(483,820)	160,980	479,346
Total equity		107,745,981	103,104,012	101,015,719
Liabilities				
Non-current payables Loans and borrowings	15 14	4,981,527 12,499,281	11,569,769 8,967,953	5,401,631
Total non-current liabilities		17,480,808	20,537,722	5,401,631
Trade and other payables Loans and borrowings Current tax liabilities	15 14	64,005,844 98,579,466 543,616	91,092,026 84,000,993 60,779	20,930,578 71,152,029 52,478
Total current liabilities		163,128,926	175,153,798	92,135,085
Total liabilities		180,609,734	195,691,520	97,536,716
Total equity and liabilities		288,355,715	298,795,532	198,552,435



# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2011

	Note	2011 RM	2010 RM Restated
Continuing operations			nootatou
Revenue	16	849,658,090	591,022,396
Cost of sales		(829,847,757)	(575,205,528)
Gross profit		19,810,333	15,816,868
Administrative expenses		(9,593,359)	(8,144,666)
Distribution expenses		(1,794,287)	(924,748)
Other expenses		(2,419,370)	(2,840,428)
Other income		1,454,687	2,635,884
Operating profit		7,458,004	6,542,910
Finance costs	19	(5,895,693)	(4,612,172)
Profit before tax	17	1,562,311	1,930,738
Income tax expense	20	607,479	412,065
Profit for the year		2,169,790	2,342,803
Other comprehensive expense, net of tax			
Foreign currency translation difference for foreign operations Fair value of available-for-sale financial assets		(667,020) (205,423)	(250,715)
Total other comprehensive expense for the year, net of tax		(872,443)	(250,715)
Total comprehensive income for the year		1,297,347	2,092,088
Profit for the year attributable to :			
Owners of the Company Non-controlling interests		2,814,590 (644,800)	2,661,169 (318,366)
		2,169,790	2,342,803
Total comprehensive income attributable to :			
Owners of the Company Non-controlling interests		1,942,147 (644,800)	2,410,454 (318,366)
		1,297,347	2,092,088
Basic earnings per ordinary share (sen)	21	3.75	5.11

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2011

			<b>A</b>	ttributable 1	to owners of	Attributable to owners of the Company					
	•		Nor	Non-distributable	le —		1	Distributable			
	Share capital RM	Capital reserve RM	Warrants reserve RM	Fair value reserve RM	Fair value Translation reserve RM RM	Share premium RM	Treasury shares RM	Retained earnings RM	Total RM	Non-controlling interests RM	Total equity RM
At 1 July 2009	51,685,813	16,360,758	3,699,893	•	(325,687)	15,170,314	(12,058)	13,957,340	(325,687) 15,170,314 (12,058) 13,957,340 100,536,373	479,346	479,346 101,015,719
Foreign currency translation differences for foreign operation		·	,	,	(250,715)	•	,	'	(250,715)	'	(250,715)
Profit for the year	1	,		1	,	1	1	2,661,169	2,661,169	(318,366)	2,342,803
Total comprehensive income for the year		•		•	(250,715)			2,661,169	2,410,454	(318,366)	2,092,088
Issue of shares at par pursuant to conversion of ICULS	23,330,787	(16,360,758)	•	•	•	•	1	(6,970,029)		,	•
Treasury shares acquired	•		1	1	,	•	(3,795)	1	(3,795)	1	(3,795)
At 30 June 2010	75,016,600		3,699,893		(576,402)	15,170,314	(15,853)	9,648,480	102,943,032	160,980	103,104,012



				- Attributabl	e to owners o	Attributable to owners of the Company					
				- Non-distributable	able	-	1	Distributable			
	Share capital RM	Capital reserve RM	Warrants reserve RM	Fair value reserve RM	Translation reserve RM	Share premium RM	Treasury shares RM	Retained earnings RM	Total RM	Non-controlling interests RM	Total equity RM
At 1 July 2010 - as previously stated	75,016,600	ı	3,699,893	•	(576,402)	15,170,314	(15,853)	9,648,480	102,943,032	160,980	103,104,012
- effect of adopting FKS 139 (Note 30.1)	1	•		3,348,228	•	ı	ı	•	3,348,228	•	3,348,228
At 1 July 2010, restated	75,016,600	,	3,699,893	3,348,228	(576,402)	15,170,314	(15,853)	9,648,480	106,291,260	160,980	106,452,240
Foreign currency translation differences for foreign operation	,	'			(667,020)				(667,020)	,	(667,020)
Fair value of available-for- sale financial assets	,	1	•	(205,423)		•		•	(205,423)	•	(205,423)
Total other comprehensive income for the year		1	1	(205,423)	(667,020)			•	(872,443)	1	(872,443)
Profit for the year		1	•				•	2,814,589	2,814,589	(644,800)	2,169,789
Total comprehensive income for the year	,	'	,	(205,423)	(667,020)			2,814,589	1,942,146	(644,800)	1,297,346
Treasury shares acquired	•	•	1	•	1	•	(3,605)	•	(3,605)		(3,605)
At 30 June 2011	75,016,600		3,699,893	3,142,805	(1,243,422)	15,170,314	(19,458)	12,463,069	108,229,801	(483,820)	107,745,981

The notes on pages 49 to 97 are an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2011

	Note	2011 RM	2010 RM Restated
Cash flows from operating activities			Hootatou
Profit before tax from continuing operations		1,562,311	1,930,738
Adjustments for :			
Depreciation of property, plant and equipment Asset classified as held for sale written off Dividend income (Gain)/Loss on disposal of plant and equipment Gain on disposal of other investments Interest income Interest expense Plant and equipment written off	3 17 17 17 17 17 19	16,266,273 (28,247) (6,943) (14,224) (260,744) 5,895,693 1,961	14,974,995 400,655 (1,860) 1,896,114 (141,791) 4,612,172
Operating profit before changes in working capital  Change in inventories Change in trade and other receivables Change in trade and other payables  Cash generated from operations		23,416,080 (9,219,342) 22,137,269 (22,802,850) 13,531,157	23,671,023 (30,622,668) (49,888,822) 59,719,347 2,878,880
Income tax paid Dividend received		(124,007) 28,247	(158,834) 1,395
Net cash from operating activities		13,435,397	2,721,441
Cash flows from investing activities			
Acquisition of plant and equipment Interest income Proceeds from disposal of plant and equipment Proceeds from disposal of other investments Acquisition of treasury shares	A 17	(5,861,751) 260,744 1,037,611 14,224 (3,605)	(27,366,716) 141,791 13,692,594 (3,795)
Net cash used in investing activities		(4,552,777)	(13,536,126)
Cash flows from financing activities			
Drawdown of bank borrowings, (net) (Repayment)/Advance for purchase of plant and machinery Repayment of finance lease liabilities Repayment of term loans Interest paid Placement of pledged deposits and bank balances		13,466,140 (6,588,242) (7,135,976) (2,484,317) (5,895,693) (3,194,834)	13,404,513 11,569,769 (734,968) (3,512,523) (5,666,683) (4,191,248)
Net cash (used in)/from financing activities		(11,832,922)	10,868,860
Net (decrease)/increase in cash and cash equivalents		(2,950,302)	54,175
Effect of exchange rate on cash held		(1,349)	(1,479)
Cash and cash equivalents at 1 July		7,346,038	7,293,342
Cash and cash equivalents at 30 June	В	4,394,387	7,346,038

### CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2011

### Notes

### A. Acquisition of property, plant and equipment

During the financial year, the Group acquired property, plant and equipment with an aggregate cost of RM22,888,449 (2010: RM46,753,832), of which RM14,043,397 (2010: RM7,817,347) were acquired by means of finance leases and RM Nil (2010: RM11,569,769) remained unpaid at the reporting period. The total of RM8,845,052 (2010: RM27,366,716) was paid by cash.

### B. Cash and cash equivalents

Cash and cash equivalents included in the consolidated statement of cash flows comprise the following consolidated statement of financial position amounts:

	Note	2011 RM	2010 RM
Deposits with licensed banks (excluding pledged deposits) Cash and bank balances (excluding pledged bank balances) Bank overdrafts	14	1,400,000 5,505,691 (2,511,304)	3,000,000 6,765,229 (2,419,191)
		4,394,387	7,346,038

### STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2011

	Note	30.6.2011 RM	30.6.2010 RM Restated	1.7.2009 RM Restated
Assets				
Property, plant and equipment Investment in subsidiaries Other investments Non-current receivables Deferred tax assets	3 4 5 9 7	1,300,795 67,766,981 3,242,464 10,329,715	1,328,658 54,430,181 99,659 10,281,715	1,356,842 55,206,262 99,659 354,131
Total non-current assets		82,639,955	66,140,213	57,016,894
Trade and other receivables Current tax assets Cash and cash equivalents	9	8,652,146 - 10,941,313	37,517,406 3,644 7,763,547	18,907,520 12,514 4,550,718
Total current assets		19,593,459	45,284,597	23,470,752
Total assets		102,233,414	111,424,810	80,487,646
Equity				
Share capital Reserves	12 13	75,016,600 7,351,118	75,016,600 417,120	51,685,813 25,105,030
Total equity		82,367,718	75,433,720	76,790,843
Liabilities				
Trade and other payables Loans and borrowings Current tax liabilities	15	19,846,286 - 19,410	35,991,090 - -	2,642,292 1,054,511
Total current liabilities		19,865,696	35,991,090	3,696,803
Total equity and liabilities		102,233,414	111,424,810	80,487,646

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2011

	Note	2011 RM	2010 RM
Continuing operations		· · ·	
Revenue	16	6,056,991	7,311,568
Administrative expenses		(1,004,201)	(1,080,924)
Other income		14,224	-
Other expenses		(733)	(6,750,733)
Operating profit/(Loss)		5,066,281	(520,089)
Finance costs	19	-	(112,028)
Profit/(Loss) before tax	17	5,066,281	(632,117)
Income tax expense	20	(1,271,483)	(721,211)
Profit/(Loss) for the year		3,794,798	(1,353,328)
Other comprehensive expense, net of tax			
Fair value of available-for-sale financial assets		(205,423)	-
Total comprehensive income/(expense) for the year		3,589,375	(1,353,328)
Profit/(Loss) for the year attributable to :			
Owners of the Company		3,794,798	(1,353,328)
Total comprehensive income/(expense) attributable to :			
Owners of the Company		3,589,375	(1,353,328)

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2011

	4			ributable to o		f the Cor	npany —		<b></b>
	Share capital RM	rese	oital Warra erve rese	nts Fair valuerve reser	ıe	Share premium RM	Treasury shares RM	Retained earnings RM	Total equity RM
At 1 July 2009	51,685,813	16,360,	758 3,699,8	393	- 15,2	170,314	(12,058)	(10,113,877)	76,790,843
Loss and total comprehensive expense for the year	-		-	-	-	-	-	(1,353,328)	(1,353,328)
Issue of shares at par pursuant to conversion of ICULS	23,330,787	(16,360,	758)	-	-	-	-	(6,970,029)	-
Treasury shares acquired	-		-	-	-	-	(3,795)	-	(3,795)
At 30 June 2010	75,016,600		- 3,699,8	393	- 15,2	170,314	(15,853)	(18,437,234)	75,433,720
	<b>-</b>		Att	- Non-distrib				<b>——</b>	-
	Share capital RM	Capital reserve RM	Warrants reserve RM	Fair value reserve RM	pre	Share emium RM	Treasury shares RM	Accumulated losses RM	Total equity RM
At 1 July 2010 - as previously stated - effect of adopting FRS 139 (Note 30.1)	75,016,600	-	3,699,893	3,348,228	15,17	0,314	(15,853)	(18,437,234)	75,433,720 3,348,228
At 1 July 2010, restated	75,016,600			3,348,228	15 17	0.314	(15,853)	(18,437,234)	
Fair value of available- for-sale financial assets	-	-	-	(205,423)		-	-	-	(205,423)
Profit for the year	-	-	-	-		-	-	3,794,798	3,794,798
Total comprehensive income for the year	-	-	-	(205,423)		-	-	3,794,798	3,589,375
Treasury shares acquired	-	-	-	-		-	(3,605)	-	(3,605)
At 30 June 2011	75,016,600	-	3,699,893	3,142,805	15,17	0,314	(19,458)	(14,642,436)	82,367,718



	Note	2011 RM	2010 RM Restated
Cash flows from operating activities			
Profit/(Loss) before tax from continuing operations		5,066,281	(632,117)
Adjustments for :			
Depreciation of property, plant and equipment Impairment loss on investment in a subsidiary Dividend income Interest income Gain on disposal of other investments Interest expense	3 4 17 17 17 19	28,192 (5,028,247) (260,744) (14,224)	28,184 6,750,000 (6,425,627) (117,941) - 112,028
Operating loss before changes in working capital		(208,742)	(285,473)
Change in trade and other receivables Change in trade and other payables		23,365,260 (10,644,804)	(28,879,601) 33,348,798
Cash generated from operations		12,511,714	4,183,724
Income tax refunded Interest paid Dividend received		2,062 - 3,777,756	4,255 (1,166,539) 6,063,162
Net cash from operating activities		16,291,532	9,084,602
Cash flows from investing activities			
Acquisition of treasury shares Acquisition of plant and equipment Interest received Proceeds from disposal of other investments Subscription of shares in subsidiaries	4	(3,605) (329) 260,744 14,224 (13,336,800)	(3,795) - 117,941 - (5,973,919)
Net cash used in investing activities		(13,065,766)	(5,859,773)
Cash flow from financing activities			
Long term advance to a subsidiary Placement of pledged deposits		(48,000) (3,167,842)	(12,000) (3,139,627)
Net cash used in financial activities		(3,215,842)	(3,151,627)
Net increase in cash and cash equivalents		9,924	73,202
Cash and cash equivalents at 1 July		86,885	13,683
Cash and cash equivalents at 30 June	А	96,809	86,885

# STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2011

### Note

### A. Cash and cash equivalents

Cash and cash equivalents included in the statement of cash flows comprise the following statement of financial position amount:

	Note	2011 RM	2010 RM
Cash and bank balances	10	96,809	86,885



### NOTES TO THE FINANCIAL STATEMENTS

EG Industries Berhad is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad. The addresses of its registered office and principal place of business of the Company are as follows:

### **Registered office**

Suite 18.01, 18<sup>th</sup> Floor MWE Plaza No. 8, Lebuh Farquhar 10200 Penang

### Principal place of business

Lot 102, Jalan 4 Bakar Arang Industrial Estate 08000 Sungai Petani Kedah

The consolidated financial statements of the Company as at and for the financial year ended 30 June 2011 comprise the Company and its subsidiaries (together referred to as the "Group" and individually referred to as "Group entities"). The financial statements of the Company as at and for the year ended 30 June 2011 do not include other entities.

The Company is principally engaged in investment holding activities while the other Group entities are principally engaged in Electronic Manufacturing Services for computer peripherals, consumer electronic/electrical products, manufacture and sale of 2-layer solid wood parquet flooring and original equipment manufacturer/original design manufacturer in complete box built products.

The financial statements were authorised for issue by the Board of Directors on 28 October 2011.

### 1. Basis of preparation

### (a) Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Financial Reporting Standards (FRSs), generally accepted accounting principles and the Companies Act, 1965 in Malaysia.

The Group and the Company have not applied the following new/revised accounting standards (including its consequential amendments) and interpretations that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective:

### Interpretations and amendments effective for annual periods beginning on or after 1 January 2011

- Amendments to FRS 1, First-time Adoption of Financial Reporting Standards
  - Limited Exemption from Comparative FRS 7 Disclosures for First-time Adopters
  - Additional Exemptions for First-time Adopters
- Amendments to FRS 2, Group Cash-settled Share Based Payment Transactions \*
- Amendments to FRS 7, Financial Instruments: Disclosures Improving Disclosures about Financial Instruments
- IC Interpretation 4, Determining whether an arrangement contains a Lease
- IC Interpretation 18, Transfers of Assets from Customers \*
- Improvements to FRSs (2010)

### Interpretation and amendment effective for annual periods beginning on or after 1 July 2011

- IC Interpretation 19, Extinguishing Financial Liabilities with Equity Instruments
- Amendments to IC Interpretation 14, Prepayments of a Minimum Funding Requirement \*

### 1. Basis of preparation (continued)

### (a) Statement of compliance (continued)

### FRS and interpretation effective for annual periods beginning on or after 1 January 2012

- FRS 124, Related Party Disclosures (revised)
- IC Interpretation 15, Agreements for the Construction of Real Estate #

The Group and the Company plan to apply the above-mentioned standards, amendments and interpretations:

- from the annual period beginning 1 July 2011 for those standards, amendments or interpretations that will be effective for annual periods beginning on or after 1 January 2011 and 1 July 2011, except for those marked " \* " which are not applicable to the Group and the Company; and
- from the annual period beginning 1 July 2012 for those standards, amendments or interpretations that will be effective for annual periods beginning on or after 1 January 2012 except for those marked "#" which are not applicable to the Group and the Company.

The initial application of a standard, an amendment or an interpretation, which will be applied prospectively or which requires extended disclosures, is not expected to have any financial impacts to the current and prior periods financial statements upon their first adoption.

The initial application of the other standards, amendments and interpretations are not expected to have any material impact on the financial statements of the Group and the Company.

Following the announcement by the MASB on 1 August 2008, the Group's and the Company's financial statements will be prepared in accordance with the International Financial Reporting Standards (IFRS) framework for annual periods beginning on 1 July 2012. The change of the financial reporting framework is not expected to have any significant impact on the financial position and performance of the Group and of the Company.

### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis except as disclosed in the financial statements.

### (c) Functional and presentation currency

These financial statements are presented in Ringgit Malaysia (RM), which is the Company's functional currency. All information is presented in RM, unless otherwise stated.

### (d) Use of estimates and judgements

The preparation of financial statements in conformity with FRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

There are no significant areas of estimation uncertainty and critical judgements in applying accounting policies that have significant effect on the amounts recognised in the financial statements other than those disclosed in the following notes:

- Note 6.1 Impairment testing for goodwill;
- Note 7 Deferred tax assets;
- Note 8 Inventories:
- Note 26.4 Credit risk (Impairment losses on receivables)



### 2. Significant accounting policies

The accounting policies set out below have been applied consistently to the periods presented in these financial statements, and have been applied consistently by the Group entities, other than those disclosed in the following notes:

- Note 2(a) Basis of consolidation
- Note 2(c) Financial instruments
- Note 2(e) Leased assets
- Note 2(h) Receivables

### (a) Basis of consolidation

### (i) Subsidiaries

Subsidiaries are entities, including unincorporated entities, controlled by the Group. Control exists when the Group has the ability to exercise its power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account.

Investments in subsidiaries are stated in the Company's statement of financial position at cost less any impairment losses, unless the investment is held for sale or distribution. The cost of investments includes transaction costs.

The accounting policies of subsidiaries are changed when necessary to align them with the policies adopted by the Group.

### (ii) Accounting for business combinations

Business combinations are accounted for using the acquisition method from the acquisition date, which is the date on which control is transferred to the Group.

The Group has changed its accounting policy with respect to accounting for business combinations.

From 1 July 2010 the Group has applied FRS 3, Business Combinations (revised) in accounting for business combinations. The change in accounting policy has been applied prospectively in accordance with the transitional provisions provided by the standard and does not have impact on earnings per share.

### Acquisitions on or after 1 July 2010

For acquisitions on or after 1 July 2010, the Group measures goodwill at the acquisition date as:

- the fair value of the consideration transferred; plus
- the recognised amount of any non-controlling interests in the acquiree; plus
- if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree; less
- the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

### 2. Significant accounting policies (continued)

### (a) Basis of consolidation (continued)

### (ii) Accounting for business combinations (continued)

### Acquisitions on or after 1 July 2010 (continued)

Any contingent consideration payable is recognised at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

When share-based payment awards (replacement awards) are required to be exchanged for awards held by the acquiree's employee (acquiree's awards) and relate to past services, then all or a portion of the amount of the acquirer's replacement awards is included in measuring the consideration transferred in the business combination. This determination is based on the market-based value of the replacement awards compared with the market-based value of the acquiree's awards and the extent to which the replacement awards relate to past and/or future service.

### Acquisitions between 1 January 2006 and 1 July 2010

For acquisitions between 1 January 2006 and 1 July 2010, goodwill represents the excess of the cost of the acquisition over the Group's interest in the recognised amount (generally fair value) of the identifiable assets, liabilities and contingent liabilities of the acquiree. When the excess was negative, a bargain purchase gain was recognised immediately in profit or loss.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurred in connection with business combinations were capitalised as part of the cost of the acquisition.

### Acquisitions prior to 1 January 2006

For acquisitions prior to 1 January 2006, goodwill represents the excess of the cost of the acquisition over the Group's interest in the fair values of the net identifiable assets and liabilities.

### (iii) Accounting for acquisitions of non-controlling interests

The Group treats all changes in its ownership interest in a subsidiary that do not result in a loss of control as equity transitions between the Group and its non-controlling interest holders. Any difference between the Group's share of net assets before and after the change, and any consideration received or paid, is adjusted to or against Group reserves.

### (iv) Loss of control

The Group applied FRS 127, Consolidated and Separate Financial Statements (revised) since the beginning of the reporting period in accordance with the transitional provisions provided by the standard and does not have impact on earnings per share. Upon the loss of control of a subsidiary, the Group derecognises the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently it is accounted for as an equity accounted investee or as an available-for-sale financial asset depending on the level of influence retained.

In the previous years, if the Group retained any interest in the previous subsidiary, such interest was measured at the carrying amount at the date that control was lost and this carrying amount would be regarded as cost on initial measurement of the investment.

### 2. Significant accounting policies (continued)

### (a) Basis of consolidation (continued)

### (v) Non-controlling interests

Non-controlling interests at the end of the reporting period, being the equity in a subsidiary not attributable directly or indirectly to the equity holders of the Company, are presented in the consolidated statement of financial position and statement of changes in equity within equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group is presented in the consolidated statement of comprehensive income as an allocation of the profit or loss and the comprehensive income for the year between non-controlling interests and the owners of the Company.

Since the beginning of the reporting period, the Group has applied FRS 127, Consolidated and Separate Financial Statements (revised) where losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance. This change in accounting policy is applied prospectively in accordance with the transitional provisions of the standard and does not have impact on earnings per share.

In the previous years, where losses applicable to the non-controlling interests exceed their interests in the equity of a subsidiary, the excess, and any further losses applicable to the non-controlling interests, were charged against the Group's interest except to the extent that the non-controlling interests had a binding obligation to, and was able to, make additional investment to cover the losses. If the subsidiary subsequently reported profits, the Group's interest was allocated with all such profits until the non-controlling interests' share of losses previously absorbed by the Group had been recovered.

### (vi) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

Unrealised gains arising from transactions with equity accounted associates are eliminated against the investment to the extent of the Group's interest in the associates. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

### (b) Foreign currency

### (i) Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of the Group entities at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at reporting period are retranslated to the functional currency at the exchange rate at that date.

Non-monetary assets and liabilities denominated in foreign currencies are not translated at the end of the reporting date except for those that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments or a financial instrument designated as a hedge of currency risk, which are recognised in other comprehensive income.

### 2. Significant accounting policies (continued)

### (b) Foreign currency (continued)

### (ii) Operations denominated in functional currencies other than Ringgit Malaysia

The assets and liabilities of operations in functional currencies other than RM, including goodwill and fair value adjustments arising on acquisition, are translated to RM at exchange rates at the end of the reporting period, except for goodwill and fair value adjustments arising from business combinations before 1 January 2006 which are reported using the exchange rates at the dates of the acquisitions. The income and expenses of operations in functional currencies other than RM, are translated to RM at exchange rates at the dates of the transactions.

Foreign currency differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserve (FCTR) in equity. However, if the operation is a non-wholly-owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the FCTR related to that foreign operation is reclassified to profit or loss as part of the profit or loss on disposal.

When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation while retaining control, the relevant proportion of the cumulative amount is reattributed to non-controlling interests.

In the consolidated financial statements, when settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely in the foreseeable future, foreign exchange gains and losses arising from such a monetary item are considered to form part of a net investment in a foreign operation and are recognised in other comprehensive income, and are presented in the FCTR within equity.

### (c) Financial instruments

Arising from the adoption of FRS 139, Financial Instruments: Recognition and Measurement, with effect from 1 July 2010, financial instruments are categorised and measured using accounting policies as mentioned below. Before 1 July 2010, different accounting policies were applied. Significant changes to the accounting policies are discussed in Note 31.

### (i) Initial recognition and measurement

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, the Group or the Company becomes a party to the contractual provisions of the instrument.

A financial instrument is recognised initially, at its fair value plus, in the case of a financial instrument not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial instrument.

An embedded derivative is recognised separately from the host contract and accounted for as a derivative if, and only if, it is not closely related to the economic characteristics and risks of the host contract and the host contract is not categorised at fair value through profit or loss. The host contract, in the event an embedded derivative is recognised separately, is accounted for in accordance with policy applicable to the nature of the host contract.

### 2. Significant accounting policies (continued)

### (c) Financial instruments (continued)

### (ii) Financial instrument categories and subsequent measurement

The Group and the Company categorise financial instruments as follows:

### Financial assets

### (a) Financial assets at fair value through profit or loss

Fair value through profit or loss category comprises financial assets that are held for trading, including derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument) or financial assets that are specifically designated into this category upon initial recognition.

Derivatives that are linked to and must be settled by delivery of unquoted equity instruments whose fair values cannot be reliably measured are measured at cost.

Other financial assets categorised as fair value through profit or loss are subsequently measured at their fair values with the gain or loss recognised in profit or loss.

### (b) Loans and receivables

Loans and receivables category comprises debt instruments that are not quoted in an active market.

Financial assets categorised as loans and receivables are subsequently measured at amortised cost using the effective interest method.

### (c) Available-for-sale financial assets

Available-for-sale category comprises investment in equity and debt securities instruments that are not held for trading.

Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost. Other financial assets categorised as available-for-sale are subsequently measured at their fair values with the gain or loss recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses arising from monetary items and gains and losses of hedged items attributable to hedge risks of fair value hedges which are recognised in profit or loss. On derecognition, the cumulative gain or loss recognised in other comprehensive income is reclassified from equity into profit or loss. Interest calculated for a debt instrument using the effective interest method is recognised in profit or loss.

All financial assets, except for those measured at fair value through profit or loss, are subject to review for impairment (see Note 2(g)(i)).

### Financial liabilities

All financial liabilities are subsequently measured at amortised cost other than those categorised as fair value through profit or loss.

Fair value through profit or loss category comprises financial liabilities that are held for trading, derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument) or financial liabilities that are specifically designated into this category upon initial recognition.

### 2. Significant accounting policies (continued)

### (c) Financial instruments (continued)

### (ii) Financial instrument categories and subsequent measurement (continued)

### Financial liabilities (continued)

Derivatives that are linked to and must be settled by delivery of unquoted equity instruments whose fair values cannot be reliably measured are measured at cost.

Other financial liabilities categorised as fair value through profit or loss are subsequently measured at their fair values with the gain or loss recognised in profit or loss.

### (iii) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Financial guarantee contracts are classified as deferred income and are amortised to profit or loss using a straight-line method over the contractual period or, when there is no specified contractual period, recognised in profit or loss upon discharge of the guarantee. When settlement of a financial guarantee contract becomes probable, an estimate of the obligation is made. If the carrying value of the financial guarantee contract is lower than the obligation, the carrying value is adjusted to the obligation amount and accounted for as a provision.

### (iv) Regular way purchase or sale of financial assets

A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the market place concerned.

A regular way purchase or sale of financial assets is recognised and derecognised, as applicable, using trade date accounting. Trade date accounting refers to:

- (a) the recognition of an asset to be received and the liability to pay for it on the trade date, and
- (b) derecognition of an asset that is sold, recognition of any gain or loss on disposal and the recognition of a receivable from the buyer for payment on the trade date.

### (v) Derecognition

A financial asset or part of it is derecognised when, and only when the contractual rights to the cash flows from the financial asset expire or the financial asset is transferred to another party without retaining control or substantially all risks and rewards of the asset. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

### 2. Significant accounting policies (continued)

### (d) Property, plant and equipment

### (i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset and any other costs directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. The cost of self-constructed assets also includes the cost of materials and direct labour. For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gains or losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognised net within "other income" or "other expenses" respectively in profit or loss.

### (ii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group or the Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised to profit or loss. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

### (iii) Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost less its residual value.

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Freehold land is not depreciated. Property, plant and equipment under construction are not depreciated until the assets are ready for their intended use.

%

The depreciation rates for the current and comparative periods are as follows:

Buildings	2
Plant and machinery	10 - 33
Furniture and fittings	10 - 33
Office equipment	10 - 33
Tools and equipment	10 - 20
Motor vehicles	20
Factory renovation	10

Depreciation methods, useful lives and residual values are reviewed, and adjusted as appropriate at the end of the reporting period.

### 2. Significant accounting policies (continued)

### (e) Leased assets

### (i) Finance lease

Leases in terms of which the Group or the Company assumes substantially all the risks and rewards of ownership are classified as finance leases. On initial recognition the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

### (ii) Operating lease

Leases, where the Group or the Company does not assume substantially all the risks and rewards of ownership are classified as operating leases and, except for property interest held under operating lease, the leased assets are not recognised in the statement of financial position. Property interest held under an operating lease, which is held to earn rental income or for capital appreciation or both, is classified as investment property.

The Group has adopted the amendment made to FRS 117, Leases in 2011 in relation to the classification of lease of land. Leasehold land which in substance is a finance lease has been reclassified and measured as such retrospectively.

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Lease incentives received are recognised in profit or loss as an integral part of the total lease expense, over the term of the lease. Contingent rentals are charged to profit or loss in the reporting period in which they are incurred.

### (f) Goodwill

Goodwill arises on business combinations is measured at cost less any accumulated impairment losses. In respect of equity accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment and an impairment loss on such an investment is not allocated to any asset, including goodwill, that forms part of the carrying amount of the equity accounted investee.

### (g) Impairment

### (i) Financial assets

All financial assets (except for financial assets categorised as fair value through profit or loss and investments in subsidiaries) are assessed at each reporting date whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset. Losses expected as a result of future events, no matter how likely, are not recognised. For an equity instrument, a significant or prolonged decline in the fair value below its cost is an objective evidence of impairment.

An impairment loss in respect of loans and receivables is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account.

### 2. Significant accounting policies (continued)

### (g) Impairment (continued)

### (i) Financial assets (continued)

An impairment loss in respect of available-for-sale financial assets is recognised in profit or loss and is measured as the difference between the asset's acquisition cost (net of any principal repayment and amortisation) and the asset's current fair value, less any impairment loss previously recognised. Where a decline in the fair value of an available-for-sale financial asset has been recognised in the other comprehensive income, the cumulative loss in other comprehensive income is reclassified from equity and recognised to profit or loss.

An impairment loss in respect of unquoted equity instrument that is carried at cost is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset.

Impairment losses recognised in profit or loss for an investment in an equity instrument classified as availablefor-sale is not reversed through profit or loss.

If, in a subsequent period, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed, to the extent that the asset's carrying amount does not exceed what the carrying amount would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in profit or loss.

### (ii) Other assets

The carrying amounts of other assets except for inventories, deferred tax assets and non-current assets (or disposal groups) classified as held for sale are reviewed at the end of each reporting period to determine whether there is any indication of impairment.

If any such indication exists, then the asset's recoverable amount is estimated. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The goodwill acquired in a business combination, for the purpose of impairment testing, is allocated to cash-generating units that are expected to benefit from the synergies of the combination.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the non-financial assets in the unit (groups of units) on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. In respect of non-financial assets, impairment losses recognised in prior periods are assessed at the end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

### 2. Significant accounting policies (continued)

### (h) Receivables

Prior to 1 July 2010, receivables were initially recognised at their costs and subsequently measured at cost less allowance for doubtful debts.

Following the adoption of FRS 139, trade and other receivables are categorised and measured as loans and receivables in accordance with Note 2(c).

### (i) Inventories

Inventories are measured at the lower of cost and net realisable value.

The cost of inventories is based on the first-in, first-out principle and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. In the case of work-in-progress and manufactured inventories, cost includes an appropriate share of production overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

### (j) Cash and cash equivalents

Cash and cash equivalents consist of cash in hand, balances and deposits with banks and highly liquid investments which have an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits.

Cash and cash equivalents (other than bank overdrafts) are categorised and measured as loans and receivables in accordance with policy Note 2(c).

### (k) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

### **Contingent liabilities**

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### (I) Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in profit or loss except to the extent that it relates to a business combination or items recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted by the end of the reporting period, and any adjustment to tax payable in respect of previous years.

### 2. Significant accounting policies (continued)

### (I) Income tax (continued)

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities in the statement of financial position and their tax bases. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill, and the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss. Deferred tax is measured at the tax rates that are expected to apply to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at the end of each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

A tax incentive that is not a tax base of an asset is recognised as a reduction of tax expense in profit or loss as and when it is granted and claimed. Any unutilised portion of the tax incentive is recognised as a deferred tax asset to the extent that it is probable that future taxable profits will be available against which the unutilised tax incentive can be utilised.

### (m) Employee benefits

### (i) Short-term employee benefits

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

### (ii) State plans

The Group's contribution to statutory pension funds are charged to profit or loss in the year to which they relate. Once the contributions have been paid, the Group has no further payment obligations.

### (n) Revenue and other income

### (i) Goods sold

Revenue from the sale of goods in the course of ordinary activities is measured at fair value of the consideration received or receivable, net of returns and allowances and traded discount and volume rebates. Revenue is recognised when persuasive evidence exists, usually in the form of an executed sales agreement, that the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods, and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

### (ii) Dividend income

Dividend income is recognised in profit or loss on the date that the Group's or the Company's right to receive payment is established, which in the case of quoted securities is the ex-dividend date.

### (iii) Management fee income

Management fee income is recognised as it accrues, when the right to receive payment is established.

### 2. Significant accounting policies (continued)

### (n) Revenue and other income (continued)

### (iv) Interest income

Interest income is recognised as it accrues using the effective interest method in profit or loss except for interest income arising from temporary investment of borrowings taken specifically for the purpose of obtaining a qualifying asset which is accounted for in accordance with the accounting policy on borrowing costs.

### (o) Borrowing costs

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or completed.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

### (p) Earnings per share

The Group presents basic and diluted earnings per share data for its ordinary shares (EPS).

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, which comprise convertible notes and share options granted to employees.

### (q) Operating segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker, which in this case is the Group Managing Director, to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

### (r) Equity instruments

Instruments classified as equity are measured at cost on initial recognition and are not remeasured subsequently.

### (i) Issue expenses

Costs directly attributable to issue of instruments classified as equity are recognised as a deduction from equity.

### 2. Significant accounting policies (continued)

### (r) Equity instruments (continued)

### (ii) Repurchase of share capital

When share capital recognised as equity is repurchased, the amount of the consideration paid, including directly attributable costs, is recognised as a deduction from equity. Repurchased shares that are not subsequently cancelled are classified as treasury shares and are presented as a deduction from total equity.

Where treasury shares are distributed as share dividends, the cost of the treasury shares is applied in the reduction of the share premium account or distributable reserves, or both.

Where treasury shares are reissued by re-sale in the open market, the difference between the sales consideration net of directly attributable costs and the carrying amount of the treasury shares is recognised in equity and the resulting surplus or deficit on the transaction is presented in share premium.

### (s) Compound financial instruments

A compound financial instrument is a non-derivative financial instrument that contains both a liability and an equity component.

Compound financial instruments issued by the Company comprised Irredeemable Convertible Unsecured Loan Stocks ("ICULS") that can be converted to share capital at the option of the holder, and the number of shares to be issued does not vary with changes in their fair value.

The liability component of a compound financial instrument is recognised initially at the fair value of a similar liability that does not have an equity conversion option. The equity component is recognised initially as the difference between the fair value of the compound financial instrument as a whole and the fair value of the liability component. Any directly attributable transaction costs are allocated to the liability and equity components in proportion to their initial carrying amounts.

Subsequent to initial recognition, the liability component of a compound financial instrument is measured at amortised cost using the effective interest method. The equity component of a compound financial instrument is not remeasured subsequent to initial recognition.

Upon conversion of the ICULS to ordinary shares of the Company, the difference between the par value of the ordinary shares issued and the aggregate of the amounts classified within liability and equity components of the ICULS will be recognised to retained earnings.

### (t) Warrants reserve

The fair value relating to the issuance of warrants is credited to warrants reserve which is non-distributable. When the warrants are exercised or expire, the warrants reserve remains in equity, although it may be transferred to another reserve account within equity.

# 3. Property, plant and equipment

Group	Freehold land RM	Leasehold land RM	Buildings RM	Plant and machinery RM	Plant and Furniture Office machinery and fittings equipment RM RM RM	Office equipment RM	Tools and equipment RM	Motor vehicles RM	Factory renovation RM	Capital work-in- progress RM	Total RM
Cost											
At 1 July 2009, restated Additions Disposals Reclassification Foreign exchange differences	5,704,263	4,471,372	4,471,372 25,858,595 41,582 - - - - (346,503)	145,120,580 35,560,243 (36,434,843) 9,826,348 (284,315)	649,050 707,542 - (1,372)	2,585,206 99,741 (27,995) -	6,632,341 69,556 (250) - (15,870)	649,050 2,585,206 6,632,341 1,401,963 2,642,196 707,542 99,741 69,556 169,565 114,390 - (27,995) (250) (51,390) - (1,372) (2,384) (15,870) (5,669)	2,642,196 114,390 -	53,771 9,991,213 - (9,826,348) (218,636)	53,771 195,119,337 191,213 46,753,832 - (36,514,478) 226,348) 118,636) (928,446)
At 30 June 2010/ 1 July 2010, restated	5,650,566	4,471,372	25,553,674	5,650,566 4,471,372 25,553,674 153,788,013 1,355,220 2,654,568 6,685,777 1,514,469 2,756,586	1,355,220	2,654,568	6,685,777	1,514,469	2,756,586		204,430,245
Additions Disposals Written off Foreign exchange differences	- - (24,288)		224,993 - - (157,425)	15,675,120 (1,318,847) - (424,563)	37,993 - - (839)	206,425 - (6,839) (1,770)	458,457 - - (18,426)	159,638 (114,364) - (5,391)	67,035	1 1 1 1	16,829,661 (1,433,211) (6,839) (632,702)
At 30 June 2011	5,626,278	4,471,372	25,621,242	5,626,278 4,471,372 25,621,242 167,719,723 1,392,374 2,852,384 7,125,808 1,554,352 2,823,621	1,392,374	2,852,384	7,125,808	1,554,352	2,823,621		- 219,187,154



# 3. Property, plant and equipment (continued)

Group	Freehold Iand RM	Leasehold Iand RM	Buildings RIM	Plant and Furniture machinery and fittings RM RM	Furniture and fittings RM	Office equipment RM	Tools and equipment RM	Motor vehicles RM	Factory renovation RM	Capital work-in- progress RM	Total RM
Accumulated depreciation											
At 1 July 2009, restated Depreciation for the year Disposals Foreign exchange differences	1 1 1 1	724,925 79,005	3,052,574 798,703 - (12,767)	85,705,424 12,783,868 (20,846,135) (13,917)	589,164 131,708 - (185)	2,035,582 220,357 (27,995) (403)	3,820,282 616,578 (250) (1,361)	1,005,178 132,839 (51,390) (628)	1,384,065 211,937		98,317,194 14,974,995 (20,925,770) (29,261)
At 30 June 2010/1 July 2010, restated	1	803,930	3,838,510	77,629,240	720,687	2,227,541	4,435,249	1,085,999	1,596,002		92,337,158
Depreciation for the year Disposals Written off Foreign exchange differences	1 1 1 1	79,002	802,878	13,972,408 (310,874) -	24,066	193,643 - (4,878) (485)	834,565 - - (2,572)	138,467 (91,669) - (1,020)	221,244		16,266,273 (402,543) (4,878) (62,255)
At 30 June 2011	'	882,932	4,627,669	91,246,553	744,515	2,415,821	5,267,242	1,131,777	1,817,246		108,133,755
Carrying amounts											
At 1 July 2009, restated	5,704,263	3,746,447	22,806,021	59,415,156	59,886	549,624	2,812,059	396,785	1,258,131	53,771	96,802,143
At 30 June 2010/1 July 2010, restated	5,650,566	3,667,442	21,715,164	76,158,773	634,533	427,027	2,250,528	428,470	1,160,584		112,093,087
At 30 June 2011	5,626,278	3,588,440	3,588,440 20,993,573	76,473,170	647,859	436,563	436,563 1,858,566	422,575	1,006,375		111,053,399

### 3. Property, plant and equipment (continued)

Company	Leasehold land RM	Office equipment RM	Total RM
Cost	KIVI	KIVI	KIVI
At 1 July 2009/30 June 2010/1 July 2010, restated	1,634,949	6,800	1,641,749
Addition	-	329	329
At 30 June 2011	1,634,949	7,129	1,642,078
Accumulated depreciation			
At 1 July 2009, restated	281,574	3,333	284,907
Depreciation charge for the year	27,251	933	28,184
At 30 June 2010/1 July 2010, restated	308,825	4,266	313,091
Depreciation charge for the year	27,248	944	28,192
At 30 June 2011	336,073	5,210	341,283
Carrying amounts			
At 1 July 2009, restated	1,353,375	3,467	1,356,842
At 30 June 2010/1 July 2010, restated	1,326,124	2,534	1,328,658
At 30 June 2011	1,298,876	1,919	1,300,795

### 3.1 Assets under finance lease - Group

Included in the carrying amount of plant and machinery and motor vehicle are assets acquired under finance lease amounting to RM5,025,774 (2010: RM3,104,678).

### 3.2 Assets held in trust - Group

Motor vehicles with a carrying amount of RM118,614 (2010 : RM158,247) are registered in the name of certain Directors and held in trust on behalf of certain subsidiaries.

### 3. Property, plant and equipment (continued)

### 3.3 Security - Group

Property, plant and equipment of certain subsidiaries are charged as securities to financial institutions for borrowings granted to the Group as disclosed in Note 14.1 to the financial statements:

	2011 RM	2010 RM
Carrying amounts		
Freehold land	5,626,278	5,650,566
Leasehold land	2,289,564	2,341,318
Buildings	20,993,573	21,715,164
Plant and machinery	58,902,856	59,076,342
Furniture and fittings	42,255	44,698
Office equipment	285,864	365,360
Tools and equipment	1,208,012	1,806,933
Factory renovation	1,006,375	1,160,584
	90,354,777	92,160,965

### 3.4 Leasehold land

The carrying amounts of leasehold land of the Group and of the Company at 1 July 2009 and 30 June 2010 have been adjusted following the adoption of the amendment to FRS 117, Leases, where leasehold land, in substance is a finance lease, have been reclassified from prepaid lease payments to property, plant and equipment (refer Note 31.2).

### 4. Investments in subsidiaries - Company

	2011 RM	2010 RM
Unquoted shares, at cost	61,180,181	55,206,262
Subscription of shares in subsidiaries	13,336,800	5,973,919
Less : Accumulated impairment loss	(6,750,000)	(6,750,000)
	67,766,981	54,430,181

Details of the subsidiaries are as follows:

Name of subsidiary	Country of incorporation	Effect owner inter	rship	Principal activities
		<b>2011</b> %	<b>2010</b> %	
SMT Technologies Sdn. Bhd.	Malaysia	100	100	Provision of Electronic Manufacturing Services for computer peripherals and consumer electronic/electrical products industries
Mastimber Industries Sdn. Bhd.	Malaysia	90.5	90.5	Manufacture and sale of 2-layer solid wood parquet flooring

### 4. Investments in subsidiaries - Company (continued)

Name of subsidiary	Country of incorporation	Effection owner inter 2011	rship	Principal activities
EG Electronic Sdn Bhd (formerly known as EG Wireless Sdn. Bhd.) *	Malaysia	100	100	Original Equipment Manufacturer/Original Design Manufacturer in complete box built products
SMT Industries Co., Ltd *	Thailand	100	100	Provision of Electronic Manufacturing Services for computer peripherals, consumer electronic/electrical and automotive industrial products industries
Subsidiary of SMT Technologies Sdn. Bhd.				
Glisten Knight Sdn. Bhd. *	Malaysia	100	100	Investment holding company

<sup>\*</sup> Not audited by KPMG/member firms of KPMG International.

### 5. Other investments - Group/Company

	2011 RM	2010 RM
Non-current		
At cost less allowance for diminution in value Quoted shares in Malaysia	-	99,659
Available for-sale financial assets Quoted shares in Malaysia	3,242,464	-
	3,242,464	99,659
Representing items:	2011 RM	2010 RM
At cost At fair value	3,242,464	99,659
	3,242,464	99,659
Market value	3,242,000	3,329,000

The comparative figures as at 30 June 2010 have not been presented based on the new categorisation of financial assets resulting from the adoption of FRS 139 by virtue of the exemption given in FRS 7.44AA.

### 6. Intangible asset - Group

	Goodwill RM
At 1 July 2009	10,147,672
At 30 June 2010/1 July 2010	10,147,672
At 30 June 2011	10,147,672

### 6.1 Impairment testing for goodwill

The goodwill arising from business combinations has been allocated to the following cash generating units ("CGU") for the purpose of annual impairment testing:

- i) Electronic Manufacturing Services (RM10,142,066); and
- ii) Investment holding (RM5,606)

The Group has determined the recoverable amount of the goodwill relating to the above CGUs based on value in use calculations using cash flow projections from a three-year business plan developed based on management's assessment of future trends and expectations of market developments. The calculations of value in use are sensitive towards assumptions made on sales growth, budgeted gross margins and pre-tax discount rate.

In determining the recoverable amount of the CGUs, the respective projected cash flows were discounted using a pre-tax discount rate of 7.00% (2010: 6.00%).

Based on management's assessment, no impairment charge is required to goodwill as the recoverable amount exceeds the carrying amount of the goodwill.

There are no reasonably possible changes in significant assumptions used in the fair value computation which would cause the recoverable amount of the CGUs to fall below its carrying amount.

### 7. Deferred tax assets

### Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities after appropriate offsetting are attributable to the following:

	2011	2010
	RM	RM
Group		
Property, plant and equipment - capital allowance	5,432,629	5,394,145
Unabsorbed capital allowances	-	(235,511)
Tax loss carry-forwards	(554,151)	(288, 162)
Unutilised reinvestment allowance	(10,635,610)	(9,885,610)
Provisions	(389,308)	-
Others	(268,273)	217,981
Net deferred tax assets recognised	(6,414,713)	(4,797,157)

Deferred tax assets and liabilities are offset when there are legally enforceable rights to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxation authority. Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

### 7. Deferred tax assets (continued)

Movements in temporary differences during the year are as follows :

		Recognised in profit			Recognised in profit		
	At 1.7.2009 RM	or loss (Note 20)	Exchange difference RM	At 30.6.2010 RM	or loss (Note 20) RM	Exchange difference RM	At 30.6.2011 RM
Group			ıııı		N.V.	ıııı	
Property, plant and equipment Unabsorbed capital allowances	5,420,876	(26,731) (235,511)	-	5,394,145 (235,511)	38,484 235,511	-	5,432,629
Tax losses carry-forwards	(256,569)	(41,544)	9,951	(288,162)	(277,263)	11,274	(554,151)
ICULS (equity component) Unutilised reinvestment allowance	(354,131) (8,969,750)	354,131 (915,860)	-	(9,885,610)	(750,000)	-	(10,635,610)
Provisions Others	-	217,981	-	217,981	(389,308) (486,254)	-	(389,308) (268,273)
	(4,159,574)	(647,534)	9,951	(4,797,157)	(1,628,830)	11,274	(6,414,713)
Company							
ICULS (equity component)	(354,131)	354,131	-	-	-	-	

### Unrecognised deferred tax assets

Deferred tax has not been recognised in respect of the following items :

	Group		Company	
	2011 RM	2010 RM Restated	2011 RM	2010 RM Restated
Property, plant and equipment Unutilised reinvestment allowances Unabsorbed capital allowances Tax losses carry-forwards Others	1,961,000 (14,211,000) (3,298,000) (13,741,000) 28,000	1,892,000 (14,211,000) (2,927,000) (7,330,000) 12,000	2,000 - (7,000) (2,273,000)	3,000 (7,000) (2,327,000)
	(29,261,000)	(22,564,000)	(2,278,000)	(2,331,000)

Deferred tax assets have not been recognised in respect of the above items because it is not probable that future taxable profits will be available against which the Group and the Company can utilise the benefits there from.

The comparative figures have been restated to reflect the revised balances available to the Group and the Company respectively.

### 8. Inventories - Group

	2011	2010
At cost:	RM	RM
Raw materials	52,466,288	39,434,294
Work-in-progress	8,046,789	11,038,968
Manufactured inventories	10,868,433	11,915,018
Consumables	48,044	45,996
Packing materials	25,821	24,676
	71,455,375	62,458,952

### 8.1 Security

The inventories are pledged to licensed banks as securities for borrowings granted to certain subsidiaries as disclosed in Note 14.1 to the financial statements.

### 8.2 Estimate

The write down of inventories to net realisable value during the year amounted to RM4,613,469 (2010: RM1,502,000) and is included in cost of sales. The need to write down inventories is determined based on management's review for inventory obsolescence and decline in net realisable value below cost.

Inventories amounting to RM2.9 million (2010: RM1.2 million) are considered to be slow moving. No write down has been made as the Directors are of the opinion that these inventories can be realised at above their cost.

### 9. Trade and other receivables

			Group		Group		Company	
		2011	2010	2011	2010			
	Note	RM	RM	RM	RM			
Non-current								
Non-trade								
Amount due from a subsidiary	9.1		-	10,329,715	10,281,715			
Current								
Trade								
Amount due from related parties	9.2	-	1,101,093	-	-			
Trade receivables		64,684,042	86,448,288	-	-			
		64,684,042	87,549,381	-	-			

# 9. Trade and other receivables (continued)

			Group	C	ompany
	Note	2011 RM	2010 RM	2011 RM	2010 RM
Non-trade					
Amount due from subsidiaries Other receivables Deposits Prepayments	9.2	1,755,242 47,467 726,533	1,965,364 106,735 669,505	8,509,983 140,163 2,000	37,482,368 33,038 2,000
		2,529,242	2,741,604	8,652,146	37,517,406
		67,213,284	90,290,985	8,652,146	37,517,406

# 9.1 Non-current amount due from a subsidiary

The non-current non-trade amount due from a subsidiary is unsecured, interest-free and not repayable within the next twelve (12) months.

# 9.2 Amount due from related parties and subsidiaries - current

The trade amount due from related parties of the Group is subject to normal trade terms.

The non-trade amount due from subsidiaries is unsecured, interest-free and repayable on demand.

# 10. Cash and cash equivalents

		Group		ompany
	2011	2010	2011	2010
	RM	RM	RM	RM
Deposits with licensed banks	13,312,459	11,717,498	10,844,504	7,676,662
Cash and bank balances	5,516,349	6,776,014	96,809	86,885
	18,828,808	18,493,512	10,941,313	7,763,547

# Deposits held in lien

Included in cash and cash equivalents of the Group and of the Company are RM11,923,117 (2010: RM8,728,283) and RM10,844,504 (2010: RM7,676,662) respectively held in lien for borrowings granted to certain subsidiaries (Note 14.1).

# 11. Asset classified as held for sale - Group

	2011 RM	2010 RM
At 1 July Written off (Note 17)	-	400,655 (400,655)
At 30 June		-

Asset classified as held for sale consisted of a machine which was measured at the lower of its carrying amount and fair value less cost to sell following the intended disposal by management. During the financial year ended 30 June 2010, the Group wrote off the carrying amount of the machinery after negotiations to dispose of the asset did not materialise.

# 12. Share capital

	2011		2010	
	Amount RM	Number of shares	Amount RM	Number of shares
Ordinary shares of RM1 each				
Authorised:	200,000,000	200,000,000	200,000,000	200,000,000
Issued and fully paid:				
At 1 July Issue of shares at par pursuant to	75,016,600	75,016,600	51,685,813	51,685,813
conversion of ICULS	-	-	23,330,787	23,330,787
At 30 June	75,016,600	75,016,600	75,016,600	75,016,600

# 13. Reserves

			Group	C	ompany
	Note	2011 RM	2010 RM	2011 RM	2010 RM
Non-distributable :					
Translation reserve	13.1	(1,243,422)	(576,402)	-	-
Warrants reserve	13.2	3,699,893	3,699,893	3,699,893	3,699,893
Share premium		15,170,314	15,170,314	15,170,314	15,170,314
Accumulated losses		-	-	(14,642,436)	(18,437,234)
Treasury shares	13.3	(19,458)	(15,853)	(19,458)	(15,853)
Fair value reserve	13.4	3,142,805	-	3,142,805	-
		20,750,132	18,277,952	7,351,118	417,120
Distributable :					
Retained earnings		12,463,069	9,648,480	-	-
		33,213,201	27,926,432	7,351,118	417,120

The movements in the reserves are disclosed in the statements of changes in equity.

# 13. Reserves (continued)

### 13.1 Translation reserve

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of the Group entities with functional currencies other than RM.

# 13.2 Warrants reserve

The warrants reserve represents the fair value allocated to the issue of Warrants 2005/2015. When the warrants are exercised or expire, the warrants reserve remains in equity, although it may be transferred to another reserve account within equity.

# 13.3 Treasury shares

The shareholders of the Company at the Extraordinary General Meeting held on 29 May 2008, approved the Company's plan to repurchase up to 10% of its issued and paid-up share capital which comprise ordinary shares with par value of RM1 each.

During the year, the Company repurchased 9,500 (2010: 10,000) of its issued share capital from the open market at an average price of RM0.370 (2010: RM0.375) per share. The total consideration paid was RM3,605 (2010: RM3,795) including transaction costs of RM85 (2010: RM45). The repurchase was financed by internally generated funds.

The shares bought back are being held as treasury shares in accordance with the provision of Section 67A of the Companies Act, 1965.

No treasury shares were re-issued during the current financial year. At 30 June 2011, the Company held 75,000 (2010: 65,500) of its shares. The number of outstanding ordinary shares of RM1 each in issue after the set-off is 74,941,600 (2010: 74,951,100).

# 13.4 Fair value reserve

The fair value reserve comprises the cumulative net change in the fair value of available-for-sale financial assets until the investments are derecognised or impaired.

# 14. Loans and borrowings - Group

	2011 RM	2010 RM
Non-current :		
Secured		
Term loans	621,962	1,891,788
Finance lease liabilities	11,877,319	7,076,165
	12,499,281	8,967,953

# 14. Loans and borrowings - Group (continued)

	2011 RM	2010 RM
Current:		
Secured		
Bank overdrafts	2,511,304	2,419,191
Bankers' acceptances	46,868,911	43,036,302
Revolving credit	32,351,901	31,520,737
Export credit refinancing	221,000	463,000
Trust receipts	10,869,253	1,824,886
Term loans	1,433,273	2,467,956
Finance lease liabilities	4,323,824	2,268,921
	98,579,466	84,000,993

# 14.1 Securities

The loans and borrowings of the Group are secured as follows:

- i) a debenture creating fixed and floating charges over all the assets of certain subsidiaries;
- ii) legal charges over the freehold land, leasehold land and buildings of certain subsidiaries (Note 3.3);
- iii) deposits of the Group and the Company held in lien (Note 10);
- iv) jointly and severally guaranteed by certain Directors; and
- v) collateralised by corporate guarantee by the Company.

Finance lease liabilities are secured as the rights to the assets under the finance lease that revert to the lessor in the event of default.

# 14.2 Finance lease liabilities

Finance lease liabilities are payable as follows:

Group	Future minimum lease payments RM	2011 Interest RM	Present value of minimum lease payments RM	Future minimum lease payments RM	2010 Interest RM	Present value of minimum lease payments RM
Less than 1 year Between 1 and 5 years	5,274,117 12,979,253	950,293 1,101,934	4,323,824 11,877,319	2,844,838 7,776,824	575,917 700,659	2,268,921 7,076,165
	18,253,370	2,052,227	16,201,143	10,621,662	1,276,576	9,345,086

# 15. Trade and other payables

			Group	C	Company
	Note	2011 RM	2010 RM	2011 RM	2010 RM
Non-current		•	· · · ·	· · · ·	11111
Other payables	15.1	4,981,527	11,569,769	-	
Current					
Trade payables	15.2	53,876,997	86,616,346	-	-
Non-trade					
Amount due to subsidiaries Amount due to Directors Other payables	15.3 15.3	51,786 8,095,991	51,286 2,881,896	19,732,458 51,786 3,782	35,890,043 51,286 4,001
Accruals		1,981,070	1,542,498	58,260	45,760
		10,128,847	4,475,680	19,846,286	35,991,090
		64,005,844	91,092,026	19,846,286	35,991,090

# 15.1 Non-current other payables

The non-current other payables of the Group is in respect of the purchase of plant and machinery and is not repayable within the next twelve (12) months.

# 15.2 Trade payables

Included in trade payables of the Group is an amount of RM Nil (2010:RM576,887) being advance payment made by a subsidiary to certain suppliers for the purchase of raw materials.

# 15.3 Amount due to subsidiaries and Directors

The non-trade amounts due to subsidiaries and Directors are unsecured, interest-free and payable on demand.

# 16. Revenue

	Group		Company	
	2011	2010	2011	2010
	RM	RM	RM	RM
Sale of goods Dividend income (gross) Interest income Management fee from subsidiaries Rental income	849,369,099	590,888,455	5,028,247	6,425,627
	28,247	117,941	260,744	117,941
	260,744	16,000	768,000	768,000
	849,658,090	591,022,396	6,056,991	7,311,568

# 17. Profit before tax

Profit before tax is arrived at:

	Group		Company	
	2011 RM	2010 RM	2011 RM	2010 RM
After charging :				
Auditors' remuneration				
- Statutory audit				
- KPMG	113,000	105,000	35,000	30,000
- other auditors	30,200	23,500	-	-
- Other services				
- KPMG	12,000	3,000	12,000	3,000
<ul> <li>Local affiliates of KPMG Malaysia</li> </ul>	16,600	16,600	3,600	3,600
Depreciation of property, plant and equipment				
(Note 3)	16,266,273	14,974,995	28,192	28,184
Plant and equipment written off	1,961	-	-	-
Directors' remuneration :				
Directors of the Company				
- fee	104,000	104,000	104,000	104,000
- other emoluments	1,170,720	1,170,480	480,000	480,000
Other Directors				
- others emoluments	219,520	204,360	-	-
Rental of equipment	12,040	3,654,866	-	-
Rental of premises	101,160	96,064	-	-
Personnel expenses (excluding Executive				
Directors)				
- Wages, salaries and others	22,079,723	17,337,895	123,000	120,000
- Contribution to Employees' Provident Fund	908,931	844,934	14,400	13,920
Inventories written down (Note 8.2)	4,613,469	1,502,000	-	-
Inventories written off	-	81,709	-	-
Impairment loss:				
- Trade and other receivables, net	1,107,164	257,813	-	-
- Investment in a subsidiary (Note 4)	-	-	-	6,750,000
Bad debts written off	-	185,410	-	85,410
Loss on disposal of plant and equipment	-	1,896,114	-	-
Asset classified as held for sale written off				
(Note 11)	-	400,655	-	-
and after crediting :				
Dividend income from :				
- shares quoted in Malaysia	28,247	1,860	28,247	1,860
- subsidiaries (quoted)	-	-	5,000,000	6,423,767
Gain on disposal of other investments	14,224	-	14,224	-
Gain on disposal of plant of equipment	6,943	-	-	-
Gain on foreign exchange (net)	372,978	2,577,947	-	-
Interest income	260,744	141,791	260,744	117,941
Rental income		16,000	-	

# 18. Key management personnel compensation

The key management personnel compensation are as follows:

		Group		mpany
	2011	2010	2011	2010
	RM	RM	RM	RM
Directors' fee	20,000	20,000	20,000	20,000
Short-term employee benefits	1,718,000	933,600	603,000	600,000
Contribution to Employees' Provident Fund	148,224	111,948	14,400	13,920
	1,886,224	1,065,548	637,400	633,920

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and of the Company either directly or indirectly. The key management personnel include the Executive Directors and certain members of senior management of the Group and of the Company.

# 19. Finance costs

	Group		Company	
	2011	2010	2011	2010
	RM	RM	RM	RM
Interest expense :				
Bankers' acceptances	2,996,275	2,545,849	-	-
Trust receipts	271,655	62,015	-	-
Finance lease liabilities	1,031,903	377,505	-	-
ICULS (Note 23)	-	112,028	-	112,028
Others	1,595,860	1,514,775	-	-
Total interest expense	5,895,693	4,612,172	-	112,028

# 20. Income tax expense

Recognised in profit or loss

	Group		Company	
	2011 RM	2010 RM	2011 RM	2010 RM
Current tax expense				
Malaysian				
- current year	868,893	(50,246)	1,291,000	367,080
- prior years	152,458	285,715	(19,517)	-
Total current tax recognised in profit or loss	1,021,351	235,469	1,271,483	367,080

# 20. Income tax expense (continued)

	Group		Company	
	2011 RM	2010 RM	2011 RM	2010 RM
Deferred tax expense				
Reversal of temporary differences	(1,812,947)	(392,184)	-	-
Crystallisation of deferred tax assets (ICULS)	-	354,131	-	354,131
Prior year	184,117	(609,481)	-	-
Total deferred tax recognised in profit or loss	(1,628,830)	(647,534)	-	354,131
Total income tax expense	(607,479)	(412,065)	1,271,483	721,211

# Reconciliation of effective tax expense

	Group		Group Cor	
	2011 RM	2010 RM	2011 RM	2010 RM
Profit/(Loss) for the year Total income tax expense	2,169,790 (607,479)	2,342,803 (412,065)	3,794,798 1,271,483	(1,353,328) 721,211
Profit/(Loss) excluding tax	1,562,311	1,930,738	5,066,281	(632,117)
Income tax calculated using Malaysian tax rate at 25% Effect of different tax rate in foreign jurisdiction Effect of tax incentives Non-deductible expenses Income not subject to tax Crystallisation of deferred tax on ICULS Deferred tax assets recognised Deferred tax assets not recognised Utilisation of deferred tax assets previously not	390,578 29,622 (2,469,131) 225,134 (10,127) - (750,000) 1,674,251	482,684 35,753 (522,459) 452,655 354,131 (1,001,665) 128,270	1,266,570 - 45,636 (10,127) - -	(158,029) - 1,785,587 (1,243,942) 354,131 -
recognised Others Over provision in prior years	(34,381) 336,575	(17,668) (323,766)	(13,125) 2,046 (19,517)	(16,750) 214 -
	(607,479)	(412,065)	1,271,483	721,211

A foreign subsidiary of the Company was granted promotional privileges under the Investment Promotion Act, B.E.2520 for a period of eight years from the date income is first derived for the manufacturing of printed circuit boards.

A local subsidiary of the Company was granted pioneer status under Section 7(3) of the Promotion of Investment Act, 1986 for a period of 5 years from 1 March 2007 for the manufacturing of complete box built wireless technology products. Under the pioneer status, 70% of the subsidiary's statutory income is exempted from income tax.

# 21. Earnings per ordinary share - Group

# Basic earnings per ordinary share

The calculation of basic earnings per ordinary share for the year ended 30 June 2011 was based on the net profit attributable to the shareholders of RM2,814,590 (2010: RM2,661,169) and on the weighted average number of ordinary shares outstanding during the year of 75,002,236 (2010: 52,037,112).

# Diluted earnings per ordinary share

Diluted earnings per share is not applicable as the exercise price of the warrants is higher than the market price of the Company's ordinary shares.

# 22. Warrants

As at the end of the financial year, the Company has the following outstanding warrants:

Warrants	Exercise price per ordinary share	Expiry date	Number of warrants outstanding as at 30.6.2011
Warrants 2005/2015	RM1.00	16.6.2015	16,670,355

Warrants 2005/2015 were issued on 17 June 2005 in conjunction with the issuance of RM25,005,533 nominal value of 5 year 5% ICULS 2005/2011. The warrants entitle the holders to subscribe for new ordinary shares in the Company on the basis of one new ordinary share of RM1.00 each for every warrant held at an exercise price of RM1.00 per ordinary share within 10 years from the date of the issue of the warrants. The exercise price of the warrants is subject to adjustments from time to time in accordance with the conditions stipulated in the Deed Poll created on 12 April 2005.

# 23. Irredeemable convertible unsecured loan stocks ("ICULS")

On 17 June 2005, the Company issued RM25,005,533 nominal value of 5 year 5% ICULS at 100% of its nominal value, together with 16,670,355 free detachable new warrants on the basis of RM3.00 nominal value of ICULS with two new warrants for every six existing ordinary shares of RM1.00 each held in the Company.

The ICULS matured on 16 June 2010 and accordingly, the outstanding RM23,330,787 ICULS were converted into 23,330,787 ordinary shares of RM1 each.

The main features of the ICULS were as follows:

- i) The ICULS were in multiples of RM1.00 and constituted by a Trust Deed dated 12 April 2005 made between the Company and the Trustee for the holders of the ICULS;
- ii) The ICULS were convertible into new ordinary shares in the Company at any time from the date of issue of the ICULS until the maturity date on 16 June 2011;
- iii) Upon conversion of the ICULS into new ordinary shares, such shares shall rank pari passu in all respects with the existing ordinary shares of the Company except that they shall not be entitled to any dividends, rights, allotments and/or other distributions, the entitlement date of which is prior to the date of conversion of the ICULS; and
- iv) The interest on ICULS was payable semi-annually in arrears.

# 23. Irredeemable convertible unsecured loan stocks ("ICULS") (continued)

The residual value, after deducting the liability component from the fair value of the instrument as a whole, was split between the conversion option of the ICULS and warrants as follows:

	Group/Company			
	Liability component of ICULS RM	Equity component of ICULS RM	Equity component of Warrants 2005/2015 RM (Note 13)	Total RM
At the date of issuance of ICULS - nominal value - deferred tax asset	5,006,216	16,541,762 1,159,403	3,457,555 242,338	25,005,533 1,401,741
	5,006,216	17,701,165	3,699,893	26,407,274
At 1 July 2009 Interest expense (Note 19) Interest paid Conversion of ICULS to share capital	1,054,511 112,028 (1,166,539)	16,360,758 - - (16,360,758)	3,699,893 - - -	21,115,162 112,028 (1,166,539) (16,360,758)
At 30 June 2010/30 June 2011	-	-	3,699,893	3,699,893
Analysis at 30 June :				

	Group/Company		
	2011 RM	2010 RM	
Carrying amount of Warrants 2005/2015	3,699,893	3,699,893	

# 24. Related parties

# **Identity of related parties**

For the purposes of these financial statements, parties are considered to be related to the Group or the Company if the Group or the Company has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities as disclosed below:

- i) Subsidiaries of the Company as disclosed in Note 4 to the financial statements; and
- ii) Related parties
  - a. Piani Industries Sdn. Bhd. ("Piani") in which Ms Tai Lee Keow is a Director.
  - b. Dallab Inc. Sdn. Bhd. in which, Madam Tai Lee See, daughter of Mr. Tai Keik Hock is a Director and substantial shareholder.
- iii) Key management personnel are defined in Note 18 to the financial statements.

# 24. Related parties (continued)

# **Identity of related parties (continued)**

24.1 Significant transactions with related parties other than those disclosed elsewhere in the financial statements are as follows:

Co	mpany	2011 RM	2010 RM
i)	Transactions with subsidiaries		
	<ul><li>Dividend income</li><li>Management fee</li><li>Advances from subsidiaries</li></ul>	5,000,000 768,000 4,057,000	6,362,000 768,000 4,547,000

ii) Transactions with Directors and key management personnel

There were no transactions with the Directors and key management personnel other than as disclosed in Note 18 to the financial statements.

iii) Non-trade balances with related parties outstanding at the end of the reporting period are as disclosed in Notes 9 and 15 to the financial statements. All the amounts outstanding are unsecured and expected to be settled in cash.

# 25. Contingent liabilities, unsecured - Company

The Company issued corporate guarantees to financial institutions as securities for banking facilities granted to certain subsidiaries amounting to RM161,563,553 (2010: RM174,000,000) of which, RM109,725,732 (2010: RM88,104,085) were utilised at the end of the reporting period.

The Company has also undertaken to provide continuing financial support to a subsidiary to enable the subsidiary to meet its financial obligations as and when they fall due.

# 26. Financial instruments

Certain comparative figures have not been presented for 30 June 2010 by virtue of the exemption given in paragraph 44AA of FRS 7.

# 26. Financial instruments (continued)

# 26.1 Categories of financial instruments

The table below provides an analysis of financial instruments categorised as follows:

- (a) Loans and receivables (L&R);
- (b) Available-for-sale financial asset (AFS); and
- (c) Other financial liabilities measured at amortised cost (OL).

2011	Carrying amount RM	L&R RM	AFS RM
Financial assets			
Group			
Other investments Trade and other receivables (exclude	3,242,464	-	3,242,464
prepayments and deposits)	66,439,284	66,439,284	-
Cash and cash equivalents	18,828,808	18,828,808	-
	88,510,556	85,268,092	3,242,464
Company			
Other investments Trade and other receivables (exclude	3,242,464	-	3,242,464
prepayments and deposits)	8,650,146	8,650,146	-
Cash and cash equivalents	10,941,313	10,941,313	-
	22,833,923	19,591,459	3,242,464
		Carrying amount RM	OL RM
2011			
Financial liabilities			
Group			
Loans and borrowings		111,078,747	111,078,747
Trade and other payables		68,987,371	68,987,371
		180,066,118	180,066,118
Company			
Trade and other payables		19,846,286	19,846,286

# 26. Financial instruments (continued)

# 26.2 Net loss arising from financial instruments

Net loss arising on :	Group 2011 RM	Company 2011 RM
Available-for-sale financial assets - recognised in other comprehensive expense	205,423	205,423

# 26.3 Financial risk management

The Group has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

### 26.4 Credit risk

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its receivables from customers and investment securities. The Company's exposure to credit risk arises principally from advances to subsidiaries and financial guarantees given to banks for credit facilities granted to subsidiaries.

# **Receivables**

Risk management objectives, policies and processes for managing the risk

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Normally credit evaluations are performed on customers requiring credit over a certain amount.

Exposure to credit risk, credit quality and collateral

As at the end of the reporting period, the maximum exposure to credit risk arising from receivables is represented by the carrying amounts in the statements of financial position.

Management has taken reasonable steps to ensure that receivables that are neither past due nor impaired are measured at their realisable values. A significant portion of these receivables are regular customers that have been transacting with the Group. The Group uses ageing analysis to monitor the credit quality of the receivables. Any receivables having significant balances past due more than 90 days, which are deemed to have higher credit risk, are monitored individually.

The exposure of credit risk for trade receivables as at the end of the reporting period by geographic region was:

Group 2011 RM

Domestic
Asia Pacific
Others

31,918,872 32,401,806 363,364

64,684,042

# 26. Financial instruments (continued)

# 26.4 Credit risk (continued)

# **Receivables (continued)**

Impairment losses

The ageing of trade receivables as at the end of the reporting period was:

Group	Gross RM	Individual impairment RM	Net RM
2011			
Not past due	58,160,293	-	58,160,293
Past due 1 - 30 days	3,151,152	-	3,151,152
Past due 31 - 60 days	184,155	-	184,155
Past due 61 - 90 days	29,245	-	29,245
Past due more than 90 days	4,442,743	(1,283,546)	3,159,197
	-		
	65,967,588	(1,283,546)	64,684,042

The movements in the allowance for impairment losses of trade receivables during the financial year were:

	Group 2011 RM
At 1 January Impairment loss recognised	257,813 1,283,546
Impairment loss reversed Impairment loss written off	(176,382) (81,431)
At 30 June	1,283,546

The Group does not have any significant exposure to any individual customer or counterparty nor does it have any major concentration of credit risk related to any financial instruments other than to 4 customers who collectively contributed 93% (2010: 93%) of the Group's trade receivables at 30 June.

The allowance account in respect of receivables is used to record impairment losses. Unless the Group is satisfied that recovery of the amount is possible, the amount considered irrecoverable is written off against the receivable directly.

# Investments and other financial assets

Risk management objectives, policies and processes for managing the risk

Investments are allowed only in liquid securities and only with counterparties that have good credit rating. Transactions involving derivative financial instruments are with approved financial institutions.

Exposure to credit risk, credit quality and collateral

As at the end of the reporting period, the Group has only invested in domestic securities. The maximum exposure to credit risk is represented by the carrying amounts in the statements of financial position.

# 26. Financial instruments (continued)

# 26.4 Credit risk (continued)

# Investments and other financial assets (continued)

Exposure to credit risk, credit quality and collateral (continued)

In view of the sound credit rating of the counterparties, management does not expect any counterparty to fail to meet its obligations.

The investments and other financial assets are unsecured.

# **Financial guarantees**

Risk management objectives, policies and processes for managing the risk

The Company provides unsecured financial guarantees to banks in respect of banking facilities granted to certain subsidiaries of the Group. The Company monitors on an ongoing basis the results of the subsidiaries and repayments made by the subsidiaries.

Exposure to credit risk, credit quality and collateral

The maximum exposure to credit risk amounts to RM109,725,732 (2010: RM88,104,085) representing the outstanding banking facilities of the subsidiaries as at the end of the reporting period.

As at the end of the reporting period, there was no indication that any subsidiary would default on repayment.

The financial guarantees have not been recognised since the fair value on initial recognition was not material.

Risk management objectives, policies and processes for managing the risk

The Company provides unsecured advances to subsidiaries. The Company monitors the results of the subsidiaries regularly.

Exposure to credit risk, credit quality and collateral

As at the end of the reporting period, the maximum exposure to credit risk is represented by their carrying amounts in the statement of financial position.

Impairment losses

As at the end of the reporting period, there was no indication that the advances to the subsidiaries are not recoverable. The Company does not specifically monitor the ageing of the advances to the subsidiaries. Other than as indicated in Note 9 to the financial statements, these advances are repayable on demand.

# 26.5 Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's exposure to liquidity risk arises principally from its various payables, loans and borrowings.

The Group maintains a level of cash and cash equivalents and bank facilities deemed adequate by management to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due.

# 26. Financial instruments (continued)

# 26.5 Liquidity risk (continued)

Maturity analysis

The table below summarises the maturity profile of the Group's and the Company's financial liabilities as at the end of the reporting period based on undiscounted contractual payments:

Group	Carrying amount RM	Contractual interest rates	Contractual cash flows RM	Under 1 year RM	1 - 2 years RM	2 - 5 years RM	More than 5 years RM
2011							
Non-derivative financial liabilities							
Bank overdrafts	2,511,304	7.55 - 8.10	2,511,304	2,511,304	•	•	1
Bankers' acceptances	46,868,911	4.78 - 9.10	46,868,911	46,868,911	1	1	1
Revolving credit	32,351,901	5.14 - 6.23	32,351,901	32,351,901	1	1	1
Export credit refinancing	221,000	3.33 - 3.50	221,000	221,000	1	1	1
Trust receipts	10,869,253	7.05 - 7.30	10,869,253	10,869,253	1	1	•
Term loans	2,055,235	5.00 - 7.56	2,577,750	1,519,742	360,864	697,144	•
Finance lease liabilities	16,201,143	2.65 - 4.00	18,253,370	5,274,117	6,297,209	6,682,044	1
Trade and other payables	68,987,371	1	68,987,371	64,005,844	4,981,527	ı	1
	180,066,118		182,640,860	163,622,072	11,639,600	7,379,188	1
Company							
2011							
Non-derivative financial liabilities Trade and other payables	19,846,286	,	19,846,286	19,846,286	1	1	1

# 26. Financial instruments (continued)

# 26.6 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and other prices will affect the Group's financial position or cash flows.

# 26.6.1 Currency risk

The Group is exposed to foreign currency risk on sales and purchases that are denominated in a currency other than the respective functional currencies of the Group entities. The currencies giving rise to this risk are primarily the U.S. Dollar (USD) and European Dollar (EURO). A subsidiary has entered into forward exchange contracts to hedge the purchase of raw materials.

Exposure to foreign currency risk

The Group's exposure to foreign currency (a currency which is other than the currency of the Group entities) risk, based on carrying amounts as at the end of the reporting period was:

	Denominated in			
Group	USD RM'000	EURO RM'000		
2011				
Trade receivables	32,225	348		

Currency risk sensitivity analysis

A 5% strengthening of the RM against the following currencies at the end of the reporting period would have decreased post-tax profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remained constant and ignores any impact of forecasted sales and purchases.

Group	Profit or loss RM'000
2011	
USD EURO	1,208 13

A 5% weakening of the RM against the above currencies at the end of the reporting period would have had equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remained constant.

The Group's investments in fixed rate debt securities and its fixed rate borrowings are exposed to a risk of change in their fair value due to changes in interest rates. The Group's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates. Investments in equity securities and short term receivables and payables are not significantly exposed to interest rate risk.

# 26. Financial instruments (continued)

# 26.6 Market risk (continued)

# 26.6.1 Currency risk (continued)

Risk management objectives, policies and processes for managing the risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rtes. Fair value interest rate risk is the risks that the value of a financial instrument will fluctuate due to changes in market interest rates. The Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest-earning financial assets are mainly short term in nature and are mostly placed in short term deposits.

Exposure to interest rate risk

The interest rate profile of the Group's and the Company's significant interest-earning and interest-bearing financial instruments, based on carrying amounts as at the end of the reporting period was:

	Group 2011 RM	Company 2011 RM
Fixed rate instruments		
Financial assets	13,312,459	10,844,504
Financial liabilities	(16,201,143)	-
	(2,888,684)	10,844,504
Floating rate instruments		
Financial liabilities	(94,877,604)	-

Interest rate risk sensitivity analysis

(a) Fair value sensitivity analysis for fixed rate instruments

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss, and the Group does not designate derivatives as hedging instruments under a fair value hedged accounting model. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

(b) Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points (bp) in interest rates at the end of the reporting period would have increased/(decreased) post-tax profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remained constant.

	Profit	t or loss
	100 bp increase RM	100 bp decrease RM
Group		
2011		
Floating rate instruments	(711,582)	711,582

# 26. Financial instruments (continued)

# 26.6 Market risk (continued)

# 26.6.1 Currency risk (continued)

Interest rate risk sensitivity analysis (continued)

	Profit or loss	
	100 bp increase RM	100 bp decrease RM
Company	KIVI	KIVI
2011		
Floating rate instruments	-	-

# 26.6.2 Other price risk

Equity price risk arises from the Group's investments in equity securities.

Risk management objectives, policies and processes for managing the risk

Management of the Group monitors the equity investments on a portfolio basis. Material investments within the portfolio are managed on an individual basis and all buy and sell decisions are approved by the Board of Directors of the Group.

Equity price risk sensitivity analysis

The management is of the view that the results of the Group is not sensitive towards changes in equity price risk as there are no equity investments being designated as fair value through profit or loss. Changes in equity price risk for equity investments designated as available-for-sale is not significant to the total equity of the Group.

# 26.7 Fair value of financial instruments

The carrying amounts of cash and cash equivalents, short term receivables and payables and short term borrowings approximate fair values due to the relatively short term nature of these financial instruments.

The fair values of other financial assets and liabilities, together with the carrying amounts shown in the statement of financial position, are as follows:

	2011		
Group	Carrying amount RM	Fair value RM	
Financial asset			
Quoted shares in Malaysia	3,242,464	3,242,000	
Finance liabilities			
Other payables Finance lease liabilities	4,981,527 16,201,143	# 18,253,370	

# 26. Financial instruments (continued)

# 26.7 Fair value of financial instruments (continued)

	20	011
Company	Carrying amount RM	Fair value RM
Financial assets		
Quoted shares in Malaysia Advances to a subsidiary	3,242,464 10,329,715	3,242,000

# It is not practicable to estimate the fair value of this financial asset due to the lack of information on discount rate and the inability to estimate the fair value without incurring excessive costs.

The following summarises the methods used in determining the fair value of financial instruments reflected in the above table.

Quoted shares in Malaysia

The fair value of financial assets that are quoted in an active market are determined by reference to their quoted closing bid price at the end of the reporting period.

Non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period. For finance leases the market rate of interest is determined by reference to similar lease agreements.

Interest rates used to determine fair value

The interest rates used to discount estimated cash flows, when applicable, are as follows:

**2011** 

Finance leases 2.65 - 4.00

# 27. Operating segment

The Group has 2 reportable segments, as described below, which are the Group's strategic business units. The strategic business units offer different products and services, and are managed separately because they require different technology and marketing strategies. For each of the strategic business units, the Group's Managing Director reviews internal management reports on at least a quarterly basis. The following summary describes the operations in each of the Group's reportable segments:

- Provision of electronic manufacturing services ("EMS") and Original Equipment Manufacturer (OEM)/Original Design Manufacturer (ODM) in complete box built products
- · Manufacturing and sales of 2-layer solid wood parquet flooring

Other non-reportable segment comprises operations related to investment holding.

# 27. Operating segment (continued)

Performance is based on segment profit/(loss) before tax as included in the internal management reports that are reviewed by the Group's Managing Director, who is the Group's chief operating decision maker. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities operating within these industries.

# Segment assets

The total of segment asset is measured based on all assets (including goodwill) of a segment, as included in the internal management reports that are reviewed by the Group's Managing Director. Segment total asset is used to measure the return of assets of each segment.

# **Segment liabilities**

Segment liabilities information is neither included in the internal management reports nor provided regularly to the Group Managing Director. Hence, no disclosure is made on segment liabilities.

2011	EMS and OEM/ODM in complete box built products	Solid wood parquet flooring RM	Total for reportable segments RM	Other non- reportable segment RM	Consolidated total RM
External revenue Inter-segment revenue	844,565,049	4,693,826	849,258,875	399,215	849,658,090
Total revenue	844,565,049	4,693,826	849,258,875	399,215	849,658,090
Profit/(loss) before tax Elimination of inter-segment profits	8,247,620	(6,787,357)	1,460,263	102,048	1,562,311
Segment profit/(loss)	8,247,620	(6,787,357)	1,460,263	102,048	1,562,311
Included in the measure of segment profit/(loss) are :					
Depreciation of property, plant and equipment Inventories written down Impairment for trade and other receivables Finance costs	15,972,499 659,469 819,051 5,684,538	292,830 3,954,000 288,113 167,668	16,265,329 4,613,469 1,107,164 5,852,206	944 - - 43,487	16,266,273 4,613,469 1,107,164 5,895,693
Segment assets	262,429,366	9,329,476	271,758,842	16,596,873	288,355,715
Included in the measure of segment assets are :					
Additions to property, plant and equipment	16,650,550	178,782	16,829,332	329	16,829,661

# 27. Operating segment (continued)

2010	EMS and OEM/ODM in complete box built products	Solid wood parquet flooring RM	Total for reportable segments RM	Other non- reportable segment RM	Consolidated total RM
External revenue Inter-segment revenue	585,936,752	4,951,703	590,888,455	133,941	591,022,396
Total revenue	585,936,752	4,951,703	590,888,455	133,941	591,022,396
Profit/(loss) before tax Elimination of inter-segment profits	6,398,506	(3,351,228)	3,047,278	(1,116,540)	1,930,738
Segment profit/(loss)	6,398,506	(3,351,228)	3,047,278	(1,116,540)	1,930,738
Included in the measure of segment profit/(loss) are :					
Depreciation of property, plant and equipment, restated Non-current asset held for sale written off Inventories written down	14,617,298	329,513 400,655 1,502,000	14,946,811 400,655 1,502,000	28,184	14,974,995 400,655 1,502,000
Impairment of trade and other receivables Finance costs	4,294,769	257,813 154,226	257,813 4,448,995	- 163,177	257,813 4,612,172
		,			
Segment assets	270,408,952	15,062,546	285,471,498	13,324,034	298,795,532
Included in the measure of segment assets are :					
Additions to property, plant and equipment	46,744,520	9,312	46,753,832	-	46,753,832

# **Geographical segments**

In presenting information on the basis of geographical segments, segment revenue is based on the geographical location of customers. Segment assets are also based on the geographical location of assets.

2011	Malaysia RM	Singapore RM	Europe RM	United States RM	Korea RM	Thailand RM	Consolidated RM
Revenue from external customers Segment assets	602,753,258 188,689,582	8,748,410	1,226,473	166,663	1,126,720	235,636,566 80,146,052	849,658,090 268,835,634
2010							
Revenue from external customers Segment assets	378,887,069 189,280,533	2,104,370	3,223,198	414,291 -	1,025,285	205,368,183 94,056,003	591,022,396 283,336,536

# 27. Operating segment (continued)

# Major customers

The following are major customers with revenue equal or more than 10% of Group revenue:

	Re	venue	
	2011	2010	Segment
	RM'000	RM'000	
Customer A	576,227	342,427	EMS and OEM/ODM in complete box built products
Customer B	235,636	205,368	

# 28. Operating lease

Non-cancellable operating lease:

Future minimum lease rental payables	2011 RM	2010 RM
Not more than 1 year More than 1 year and not later than 5 years	-	1,127,095 4,403,552
	-	5,530,647

Operating lease payments represented rental payable by a subsidiary for the use of plant and machinery.

# 29. Capital management

The Group's objectives when managing capital is to maintain a strong capital base and safeguard the Group's ability to continue as a going concern, so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Directors monitor and determine to maintain an optimal debt-to-equity ratio that complies with debt covenants.

# 30. Significant changes in accounting policies

# 30.1 FRS 139, Financial Instruments: Recognition and Measurement

The adoption of FRS 139 has resulted in several changes to accounting policies relating to recognition and measurement of financial instruments. Significant changes in accounting policies are as follows:

Impairment of trade and other receivables

Prior to the adoption of FRS 139, an allowance for doubtful debts was made when a receivable is considered irrecoverable by the management. With the adoption of FRS 139, an impairment loss is recognised for trade and other receivables and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate.

These changes in accounting policies have been made in accordance with the transitional provisions of FRS 139. In accordance to the transitional provisions of FRS 139 for first-time adoption, adjustments arising from remeasuring the financial instruments at the beginning of the financial year were recognised as adjustments of the opening balance of retained earnings or another appropriate reserve. Comparatives are not adjusted.

# 30. Significant changes in accounting policies (continued)

# 30.1 FRS 139, Financial Instruments: Recognition and Measurement (continued)

The adoption of FRS139 in regards to the impairment of trade and other receivables did not have a significant impact on the financial statements of the Group and of the Company and no adjustments were necessary arising from remeasuring the financial instruments at the beginning of the financial year to be adjusted against the opening balance of retained earnings or another appropriate reserve.

Investments in equity securities

Prior to the adoption of FRS 139, investments in non-current equity securities, other than investments in subsidiaries were measured at cost less allowance for diminution in value which is other than temporary. With the adoption of FRS 139, quoted investments in non-current equity securities, other than investments in subsidiaries are now categorised as available-for-sale as detailed in Note 2(c).

	Group		Company		
	Fair value reserve		Fair valu	Fair value reserve	
	2011	2010	2011	2010	
	RM	RM	RM	RM	
Group					
At 1 July, as previously stated	-	-	-	-	
Adjustments arising from adoption of FRS 139:					
- Fair valuation of equity securities					
classified as available-for-sale	3,348,228	-	3,348,228	-	
At 1 July, as restated	3,348,228	-	3,348,228	-	

# Inter-company loans

Prior to the adoption of FRS 139, inter-company loans were recorded at cost. With the adoption of FRS 139, inter-company loans are now recognised initially at their fair values, which are estimated by discounting the expected cash flows using the current market interest rate of a loan with similar risk and tenure. Finance income and costs are recognised in profit or loss using the effective interest method.

# Financial guarantee contracts

Prior to the adoption of FRS 139, financial guarantee contracts were not recognised in the statement of financial position unless it becomes probable that the guarantee may be called upon. With the adoption of FRS 139, financial guarantee contracts are now recognised initially at their fair values and subsequently measured at their initially measured amount less cumulative amortisation. When settlement of a financial guarantee contract becomes probable, an estimate of the obligation is made.

# 30.2 FRS 101, Presentation of Financial Statements (revised)

The Group applies FRS 101 (revised) which became effective as of 1 June 2010. As a result, the Group presents all non-owner changes in equity in the statements of comprehensive income.

Comparative information has been re-presented so that it is in conformity with the revised standard. Since the change only affects presentation aspects, there is no impact on earnings per share.

# 30. Significant changes in accounting policies (continued)

# 30.3 FRS127 Consolidated and Separate Financial Statements (revised)

The Group adopted FRS 127, (revised) during the year. Previously, where losses applicable to non-controlling interests exceed their interest in the equity of a subsidiary, the excess, and any further losses are charged against the Group's interest except to the extent that the non-controlling interests has a binding obligation to make additional investment cover the losses.

With the adoption of FRS 127 (revised), losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interest to have a deficit balance. The adoption has been applied prospectively in accordance with the transitional provision provided by the standard and does not have any impact on the profit or loss of the Group in prior years.

# 30.4 FRS 117, Leases

The Group has adopted the amendment to FRS 117. The Group has reassessed and determined that all leasehold land of the Group which are in substance is finance leases and has reclassified the leasehold land to property, plant and equipment. The change in accounting policy has been made retrospectively in accordance with the transitional provisions of the amendment. The reclassification does not affect the basic and diluted earnings per ordinary share for the current and prior periods.

# 31. Comparative figures

# 31.1 FRS 101, Presentation of Financial Statements (revised)

Arising from the adoption of FRS 101 (revised), income statements for the year ended 30 June 2010 have been re-presented as statement of comprehensive income. All non-owner changes in equity that were presented in the statements of changes in equity are now included in the statements of comprehensive income as other comprehensive income. Consequently, components of comprehensive income are not presented in the statements of changes in equity.

# 31.2 FRS 117, Leases

Following the adoption of the amendment to FRS 117, certain comparatives have been re-presented as follows:

	30.6.2010 As			1.7.2009 As	
	As restated RM	previously stated RM	As restated RM	previously stated RM	
Carrying amount					
<b>Group</b> Property, plant and equipment Prepaid lease payments	112,093,087	108,425,645 3,667,442	96,802,143	93,055,696 3,746,447	
Company Property, plant and equipment Prepaid lease payments	1,328,658	2,534 1,326,124	1,356,842	3,467 1,353,375	

# 32. Supplementary information on the breakdown of realised and unrealised profits or losses

On 25 March 2010, Bursa Malaysia Securities Berhad ("Bursa Malaysia") issued a directive to all listed issuers pursuant to Paragraphs 2.06 and 2.23 of Bursa Malaysia Main Market Listing Requirements. The directive requires all listed issuers to disclose the breakdown of retained earnings or accumulated losses as at the end of the reporting period, into realised and unrealised profits or losses.

On 20 December 2010, Bursa Malaysia further issued another directive on the disclosure and the prescribed format of presentation.

The breakdown of the retained earnings/(accumulated loss) of the Group and of the Company as at 30 June 2011, into realised and unrealised, pursuant to the directive, is as follows:

	2011	
	Group RM	Company RM
Total retained earnings/(accumulated loss) of the Company and its subsidiaries:		
- realised	16,716,662	(14,642,436)
- unrealised	(4,863,715)	-
	11,852,947	(14,642,436)
Add: Consolidation adjustments	610,122	-
Total retained earnings/(accumulated loss)	12,463,069	(14,642,436)

The determination of realised and unrealised profits is based on the Guidance of Special Matter No. 1, Determination of Realised and Unrealised Profit or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by Malaysian Institute of Accountants on 20 December 2010.

Comparative figures are not required in the first financial year of complying with the disclosure.

# STATEMENT BY DIRECTORS

PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

In the opinion of the Directors, the financial statements set out on pages 38 to 97 are drawn up in accordance with Financial Reporting Standards and the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company at 30 June 2011 and of their financial performance and cash flows for the financial year ended on that date.

In the opinion of the Directors, the information set out in Note 32 on page 97 to the financial statements has been compiled in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants, and presented based on the format prescribed by Bursa Malaysia Securities Berhad.

institute of Accountants, and presented based on the format prescribed by Bursa Malaysia Securities Bernau.
Signed on behalf of the Board of Directors in accordance with a resolution of the Directors :
Tai Keik Hock
Tai Yeong Sheng
Penang,
Date: 28 October 2011
STATUTORY DECLARATION PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965
I, Tai Keik Hock, the Director primarily responsible for the financial management of EG Industries Berhad, do solemnly and sincerely declare that the financial statements set out on pages 38 to 97 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.
Subscribed and solemnly declared by the abovenamed at Georgetown in the State of Penang on 28 October 2011.
Tai Keik Hock
Before me :

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EG INDUSTRIES BERHAD (222897 - W)(INCORPORATED IN MALAYSIA)

# **Report on the Financial Statements**

We have audited the financial statements of EG Industries Berhad, which comprise the statements of financial position as at 30 June 2011 of the Group and of the Company, and the statements of comprehensive income, changes in equity and cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 38 to 97.

Directors' Responsibility for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements that give a true and fair view in accordance with Financial Reporting Standards and the Companies Act, 1965 in Malaysia, and for such internal control as the Directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Opinion

In our opinion, the financial statements have been properly drawn up in accordance with Financial Reporting Standards and the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 30 June 2011 and of their financial performance and cash flows for the year then ended.

# **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- b) We have considered the accounts and the auditors' reports of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 4 to the financial statements.
- c) We are satisfied that the accounts of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- d) The audit reports on the accounts of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EG INDUSTRIES BERHAD (222897 - W)(INCORPORATED IN MALAYSIA) (CONTINUED)

# **Other Reporting Responsibilities**

Our audit was made for the purpose of forming an opinion on the financial statements taken as a whole. The information set out in Note 32 to the financial statements has been compiled by the Company as required by the Bursa Malaysia Securities Berhad Listing Requirements. We have extended our audit procedures to report on the process of compilation of such information. In our opinion, the information has been properly compiled, in all material respects, in accordance with the Guidance of Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants and presented base on the format prescribed by Bursa Malaysia Securities Berhad.

# **Other Matters**

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**KPMG** 

AF 0758 Chartered Accountants **Lee Kean Teong** 1857/02/12 (J) Chartered Accountant

Date: 28 October 2011

Penang



PROXY FORM	NO. OF SHARES		
I/We	I.C. No.		
of			
being a member/members of EG INDUSTRIES BERHAD do hereby appoint Mr	/ Mrs / Ms		
	I.C. No.		
of			
or failing him the Chairman of the meeting as my/our proxy to attend and vote Meeting of the Company to be held at EG INDUSTRIES BERHAD, Lot 102, Ja Kedah on Thursday, 29 December 2011 at 11:30 a.m. and at any adjournment In case of vote taken by a show of hands, my/our proxy shall vote on my/our Please indicate with an 'X' in the spaces provided below how you wish your volumeting.	lan 4, Bakar Arang Industriant thereof.	al Estate, 0800	00 Sungai Petani,
Ordinary Resolutions		For	Against
1. Adoption of Reports and Audited Financial Statements			
2. Payment of Directors' Fees			
3. Re-election of Director, DR. DAMIEN LIM YAT SENG			
4. Re-election of Director, KANG PANG KIANG			
5. Re-election of Director, TAI KEIK HOCK			
6. Re-appointment of Auditors, KPMG			
7. To authorize the Directors to issue and allot shares pursuant Companies Act, 1965	to Section 132D of the		
8. To approve the Proposed Renewal of Authority for the Share Buy	Back		
Subject to any voting instruction given, the proxy/proxies will vote, or abstain from	m voting, on the resolutions a	as he may think	s fit.
Signed this day of , 2011.			

# NOTES:

 A member of the Company who is entitled to attend and vote at this meeting is entitled to appoint a proxy, and in the case of a corporation, a duly authorized representative to attend and vote in his stead. A proxy may but need not be a member of the Company.

The instrument appointing a proxy shall be in writing under the hand of the appointer or if such appointer is a corporation, either under its Common Seal or under the hand of an officer or attorney duly authorized.

A member who appoints two or more proxies shall specify the proportion of his shareholdings to be represented by each proxy.

The instrument appointing a proxy must be deposited at the Registered Office of the Company at Suite 18.01, 18th Floor, MWE Plaza, No. 8, Lebuh Farquhar, 10200 Penang not less than forty-eight (48) hours before the time fixed for holding this meeting or at any adjournment thereof.

2. Explanatory notes on Special Business

Ordinary Resolutions

Resolution 7

Authority for Directors to issue and allot shares in the Company pursuant to Section 132D of the Companies Act, 1965

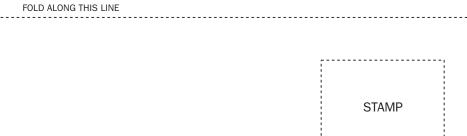
The ordinary resolution 7 proposed under Agenda No. 6, is a renewal of the previous year mandate and if passed, will authorize the Directors of the Company to issue shares up to a maximum ten per cent (10%) of the issue share capital of the company for the time being for such purposes as the Directors consider would be in the interest of the Company. This authority unless revoked or varied by the Company at a general meeting will expire at the next Annual General Meeting.

The renewal of this mandate would provide flexibility to the Company for any possible fund raising exercise, including but not limited to further placing of shares, for purpose of funding future investment projects, working capital and/or acquisitions. This authority is to avoid any delay and cost involved in convening a general meeting to approve such issuance of shares. The Company did not exercise the mandate under Section 132D of the Companies Act, 1965 given by the shareholders at the Nineteenth Annual General Meeting held on 10 December 2010.

Resolution 8

Proposed Renewal of Authority for the Share Buy Back

The Share Buy Back will enable the Company to utilize its surplus financial resources to purchase its own shares, when appropriate, and at prices which the Board views as favourable. In addition, the Share Buy Back is also expected to stabilize the supply and demand of the Company's shares in the open market and thereby supporting its fundamental value. Please refer to the Circular to Shareholders dated 7 December 2011.



The Secretary

EG INDUSTRIES BERHAD (222897-W) c/o SYMPHONY CORPORATEHOUSE SDN. BHD. (476777-A)

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